

SUZANNE J. PIOTROWSKI

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EDUCATION

- Ph.D. American University, May 2003
School of Public Affairs, Washington, D.C.

Degree: Political Science
Fields: Public Administration, American Politics, Policy Analysis
Dissertation: Governmental Transparency and the National Performance
Review: Implementing the Freedom of Information Act
- M.P.A. University of Delaware, May 1998
Newark, Delaware
Specialization: Fiscal and Resource Management
Thesis: Municipal Bond Insurance
- B.S. James Madison University, May 1996
Harrisonburg, Virginia
Major: Political Science
Minors: General Business and Public Administration
Semester Abroad: Florence, Italy (Spring 1995)

CURRENT ACADEMIC POSITIONS

Assistant Professor-Department of Public Administration, Rutgers University, Newark Campus, New Jersey (Fall 2003 to present)

Assistant Professor-School of Public Health, University of Medicine and Dentistry of New Jersey coterminous with primary appointment at Rutgers University, Newark Campus (January 2006 to present)

PUBLICATIONS

Book

Governmental Transparency in the Path of Administrative Reform. Sole authored book, State University of New York Press (release date April 5, 2007)

Journal Articles

Piotrowski, Suzanne J. 2006. "Commentary on Managing Public Service Contracts: Aligning Values, Institutions, and Markets" Theory to Practice section of *Public Administration Review* Vol. 66. No. 3 pp 72-76.

Rosenbloom, David H. and Suzanne J. Piotrowski, 2005. "Reinventing Public Administration While 'De-inventing' Administrative Law: Is It Time for an "APA" for Regulating Outsourced Government Work?" *Syracuse Journal of International Law and Commerce* Vol. 33 No. 1 (Fall) pp 175-189

Rosenbloom, David H. and Suzanne J. Piotrowski, 2005. "'Outsourcing' the Constitution and Administrative Law Norms," *American Review of Public Administration* Vol. 35. No. 2 (June) pp103-121

Piotrowski, Suzanne J. and Maureen Diehl Kim, 2005. "Public Affairs Internships: The American University Experience," *Journal of Cooperative Education*, East Lansing, Michigan Vol. 39. No. 2 pp 1-7

Rosenbloom, David H. and Suzanne J. Piotrowski, 2005. "Reflections on New Public Management Reforms in U.S. National Administration, 1993-2003," *Chinese Public Administration Review*, (forthcoming Sept. to Dec.)

Piotrowski, Suzanne J. and David H. Rosenbloom, 2002. "Nonmission-Based Values in Results-Oriented Public Management: The Case of Freedom of Information," *Public Administration Review* (November/December) pp 643-657

Crihfield, John B. and Suzanne J. Piotrowski, 2000. "Capital Requirements for Elementary and Secondary Public Schools in the Context of Funding School Construction," *Journal of Public Works Management and Policy* (July) pp 26-36

Book Chapters

Piotrowski, Suzanne J. "Biography on Linda de Leon". *Outstanding Women in Public Administration, Book 2*. Edited by Claire Felbinger and Wendy Haynes (forthcoming 2006)

Piotrowski, Suzanne J. and David H. Rosenbloom, 2005. "The Legal-Institutional Framework for Interest Group Participation in Federal Administrative Policymaking" (Chapter 14) in *The Interest Group Connection* ed. Paul Herrnson, Ronald Shaiko and Clyde Wilcox. Second Edition, CQ Press. pp 258-281

Piotrowski, Suzanne J. and David H. Rosenbloom, 2004. "Paul Appleby, Public Administration, Democracy, and Transparency" in *Democracy, Governance and Globalization: Essays in Honour of Paul H. Appleby*, editors P.L. Sanjeev Reddy, Jaideep Singh, and R.K. Tiwari. Indian Institute of Public Administration, New Dehli, India pp. 11-28

Other Academic Work

Piotrowski, Suzanne J. 2005. "Parking Tickets and School Bonds: Is the connection transparent?" in *Public Management Case Studies with a Global Perspective* edited by Kathe Callahan, Dorothy Olshfski, and Erwin Schewella, Sage Publications pp. 3-5

Piotrowski, Suzanne J. 2004. "Freedom of Information Act-Federal", entry in *Encyclopedia of Public Administration and Public Policy*, eighth online quarter update, editor Jack Rabin, Marcel Dekker, Inc.

Piotrowski, Suzanne J. 2002. "Instructor's Manual with Test Bank" to accompany *Public Administration: Understanding Management, Politics, and Law in the Public Sector*, by David H. Rosenbloom and Robert S. Kravchuk. Fifth edition. 78 pages

Newsletter Articles

Piotrowski, Suzanne J. "A Snapshot of the Federal Access Community," Article reprinted from the *American Society of Access Professionals' Newsletter* Vol. 6, No. 2 Summer 2004 in *Access Reports: A Journal of News & Developments, Opinions & Analysis* editor Harry A. Hammitt Volume 30, Number 14 (July 14, 2004) pp 3-4

Piotrowski, Suzanne J. "A Snapshot of the Federal Access Community," *American Society of Access Professionals' Newsletter* Vol. 6, No. 2 (Summer 2004) p. 5

Piotrowski, Suzanne J. "FOIA Overwhelming Left Out of Agency Performance Plans," in *Access Reports: A Journal of News & Developments, Opinions & Analysis* editor Harry A. Hammitt Volume 29, Number 3 (February 12, 2003) pp. 3-4

HONORS AND AWARDS

Honors

2005 Best Article Award. The *American Review of Public Administration* for David Rosenbloom and Suzanne Piotrowski, "Outsourcing the Constitution and Administrative Law Norms" (vol 35:2 June 2005)

University Student Award, Outstanding Scholarship at the Graduate Level, One of two awards given at the University level. American University, May 2003

2002 Pi Alpha Alpha Doctoral Student Manuscript Award by NASPAA for "Presidential Leadership and Political Appointments: Did Clinton Make a Difference?" October 2002

Clifford Clogg Scholarship Award by the APSA Political Methodology Section for ICPSR Summer Program in Quantitative Methods, May 2002

Pi Sigma Alpha, National Political Science Honor Society, inducted 2002

Outstanding Student Award 1998, United Alumni of Urban Affairs, University of Delaware

Pi Alpha Alpha, National Public Affairs and Administration Honor Society, inducted 1998

External Travel Awards

Artinian Travel Award, Southern Political Science Association, Conference travel grant for untenured but tenure-track faculty. Awarded January 2006

Section on Women in Public Administration Conference Scholarship, American Society for Public Administration, March 2003

American Political Science Association Advanced Graduate Student Conference Grant, August 2002

American Society for Public Administration Student Conference Grant, March 2002

GRANTS

Lois and Samuel Pratt Program for Freedom of Information Grant (\$16,900), Rutgers School of Law-Newark, continuation funding for research of *Municipal Transparency: The Case of New Jersey Governments*, awarded May 2006

University Research Council Grants (\$1,200), Rutgers University, continued funding for *Municipal Transparency: The Case of New Jersey Governments*, awarded May 2006

Lois and Samuel Pratt Program for Freedom of Information Grant (\$14,100), Rutgers School of Law-Newark, funding for research of *Municipal Transparency: The Case of New Jersey Governments*, awarded May 2005

University Research Council Grants (\$1,000), Rutgers University, funding for *Municipal Transparency: The Case of New Jersey Governments*, awarded May 2005

Lois and Samuel Pratt Program for Freedom of Information Grant (\$15,000), Rutgers School of Law-Newark, funding for research and preparation of book manuscript. awarded December 2003

PROFESSIONAL ACTIVITIES

Conference Papers and Presentations

Competing Performance Appraisal Tools: Report Cards and Scorecards of the Federal Agencies paper presented at the *American Political Science Association* Annual Conference, Philadelphia, Pennsylvania Coauthors: Esi Ansah and David Rosenbloom (forthcoming September 2, 2006)

Municipal Transparency and Public Service-Oriented Governments paper presented at The 3rd Sino-US International Conference for Public Administration, Renmin University, Beijing, P. R. China (June 8, 2006)

Dimensions and Determinants of Citizen Attitudes Toward Governmental Transparency paper presented at the Southern Political Science Association, Atlanta, Georgia (January 7, 2006)

Desire for Transparency paper presented at the 8th *Public Management Research Conference*, School of Policy, Planning, and Development at the University of Southern California (September 30, 2005)

Freedom of Information Implementation: Key Themes for Practitioners and Researchers paper presented at the *American Society for Public Administration*, Milwaukee, Wisconsin (April 3, 2005)

Executive Authority, Government Transparency, and Democratic Accountability: Reforming Anglo-American Systems paper presented at the *American Political Science Association* Annual Conference, Chicago, Illinois Coauthor: Patricia L. Sykes (September 3, 2004)

Executive Authority and Democratic Accountability in a Cross-national Context paper presented at the Humanities Conference 2004, Prato, Italy Coauthor: Patricia L. Sykes (July 20, 2004)

Ethics of Information Release, presentation at the Ethics Forum of the *American Society for Public Administration* Annual Conference, Portland, Oregon (March 27, 2004)

Contractors, Transparency, and Democratic-Accountability: The Relatively Unexplored Role of the Freedom of Information Act, paper presented at *American Society for Public Administration* Annual Conference, Portland, Oregon (March 28, 2004)

The Freedom of Information Act and the National Performance Review, paper presented at *American Society of Access Professionals* Annual Conference, Washington, DC (September 17, 2003)

Access to Government: Customer Service and Governmental Transparency paper presented at the *American Political Science Association* Annual Conference, Philadelphia, Pennsylvania (August 31, 2003)

Results Oriented Federal Public Administration and Implementation of the Freedom of Information Act paper presented at the *American Society of Public Administration* Annual Conference, Washington. D.C. (March 18, 2003)

The New Public Management and Implementation of the Freedom of Information Act paper presented at the *Southern Political Science Association* Annual Conference, Savannah, Georgia (November 7, 2002)

The Bush Administration and New Directions in Federal Transparency Policy poster presented at the *American Political Science Association* Annual Conference, Boston, Massachusetts (August 30, 2002)

Presidential Leadership and Political Appointments: Did Clinton Make a Difference? paper presented at the *American Society of Public Administration Van Riper Symposium*, Phoenix, Arizona (March 23, 2002)

The Problem of Nonmission-Based Values in Results-Oriented Public Management paper presented at the *Academy of Management Conference*, Washington, D.C. Coauthor: David H. Rosenbloom (August 6, 2001)

Panel Convening, Moderating, and Discussing

Panel Discussant, Political Terrorism and American Politics American Political Science Association, Washington, DC (September 1, 2005)

Panel Convener, Using FOIA, National Freedom of Information Coalition Annual Conference, "More Democracy, Less Secrecy," School of Law-Newark, Rutgers University, Newark, New Jersey (May 22, 2004)

Panel Convener, Senior Scholar Spotlight: Outsourcing the Constitution, Founders Day Forum at the American Society for Public Administration Conference, Portland, Oregon (March 28, 2003)

Panel Moderator, Which Makes Us Safer—Secrecy or Openness? American Society of Access Professionals Annual Symposium Washington, D.C. (September 11, 2002)

Guest Lectures and Invited Talks

Invited Speaker, Virginia Coalition for Open Government Annual Conference, Richmond, Virginia, forthcoming November 17, 2006

Invited Lecturer, faculty seminar series, School of Public Affairs, Baruch College
"Governmental Transparency and Management Reform," November 11, 2004

Presenter, *Municipal Leaders Training Program* for Brazilian Majors, *Topic: Tools for Transparency*, program run by U.S. State Department, Rutgers University-Newark, December 8, 2003

Guest Lecturer, Administrative Law doctoral seminar taught by Prof. Lisa Hull, Rutgers University-Newark, *Lecture Topic: "The Freedom of Information Act and Administrative Law"*, (November 13, 2003)

Guest Lecturer, St. Mary's College of Maryland *Lecture Topic: "Freedom of Information Act: A Tool for Social Movements"* (June 17, 2003)

Guest Lecturer, Women & Politics Institute, American University, Washington, D.C.
Lecture Topic: "Women and Public Administration" (July 11, 2002)

University Service

Ph.D. Executive Committee, School of Public Affairs and Administration, Rutgers University-Newark (July 1, 2006 to June 30, 2009)

Committee Member for Exploratory Undergraduate Program in Public Service, Rutgers University-Newark (Spring 2005 to present)

Faculty Advisor of Pi Alpha Alpha, the National Honor Society for Public Affairs and Administration, School of Public Affairs and Administration (Spring 2004 to present)

Faculty Advisory Council Member (2003-05), Joseph C. Cornwall Center for Metropolitan Studies, Rutgers University-Newark (appointed August 2003)

Seminar Participant, selected to join the premier *New Faculty Traveling Seminar*, Rutgers University. (May 24-28, 2004)

Faculty Mentor for Policy Group, *Police Institute Executive Training Program*, Rutgers University-Newark (Fall 2003 and Fall 2004)

Service to the Profession

Student Scholarship Committee Chair, Section on Public Law and Administration of the American Society for Public Administration, January 2006

Executive Council Member, Public Administration Section of the American Political Science Association (2004 to present)

Executive Committee Member (2002-06), Section on Public Law and Administration of the American Society for Public Administration

Editorial Board Member of the *Journal of Public Management and Social Policy* (JPMSPP)

2005 to present

Manuscript Reviewer

Women & Politics (2001, 2002, 2005)

Journal of Public Administration Research and Theory (2003, 2004)

Journal of Public Management & Social Policy (2006)

Public Administration Review (2005)

Service to the Community

Prudential Business Ethics Center Fellow, Government Ethics Project, Rutgers University,
(May 2006 to present)

Member of the Sunshine Advisory Board, Marion Brechner Citizen Access Project, The
Brechner Center for Freedom of Information, University of Florida, March 2006 to
present

Board Member, New Jersey Foundation for Open Government, October 2004 to present

Annual Conference Steering Committee Member, for the National Freedom of Information
Coalition (NFOIC) annual conference, School of Law-Newark, Rutgers University, May
21-22, 2004

TEACHING

Seminar Participant in Case Teaching Workshop, The Electronic Hallway, Evans School of
Public Affairs, University of Washington in Seattle, Washington. June 12-16, 2005

Greenberg Seminar Participant-American University's Center for Teaching Excellence.
(1999-2002) Seminars provide hands-on, practical introduction to professional development
and classroom techniques.

Professional Lecturer-School of Public Affairs, American University, Washington, D.C
(2001-2003)

Instructor-Department of Political Science, James Madison University, Washington
Semester Program, Washington, D.C. (2002-2003)

Courses Taught

Rutgers University

Research Design, 2003 to present (MPA and Exec-MPA)

Introduction to Public Administration, 2004 to present (MPA)

Analytic Methods, 2003 (MPA)

American University

Executive Branch and NGOs Internship Seminar, 2001-2003 (undergraduate)

James Madison University

The Legislative Process-Washington Semester, 2002-2003 (undergraduate)

Governmental Transparency, developed and taught a six-week online educational module
based on the Citizen-Driven Performance Measurement Project sponsored by the Alfred P.

Sloan Foundation (May 17- June 18, 2004)

PROFESSIONAL EXPERIENCE

District of Columbia Financial Responsibility and Management Assistance Authority-
Research Associate, Washington, D.C. (May 2000 to August 2000)

*Government Finance Group-*Analyst, A division of Associates in Rural Development, Inc.,
Arlington, Virginia. (September 1998 to August 1999)

*Delaware Department of Finance-*Research Assistant, State of Delaware's Division of
Revenue, Wilmington, Delaware. (June 1997 to May 1998)

*Institute for Public Administration-*Research Assistant, School of Urban Affairs and Public
Policy, University of Delaware. (September 1996 to June 1997)

*Governor's Fellow-*placed at the Virginia Economic Development Partnership. Richmond,
Virginia. (Summer of 1996)

AFFILIATIONS

*American Society for Public Administration-*1996 to present
*Section on Public Law and Administration-*2001 to present

*American Political Science Association-*1999 to present
*Section for Public Administration-*1999 to present
*Section on Qualitative Methods-*2003 to present

*American Society of Access Professionals-*2002 to present

*New Jersey Foundation for Open Government-*2003 to present