

## SUZANNE J. PIOTROWSKI

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The State University of New Jersey  
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### EDUCATION

- Ph.D. American University, May 2003  
School of Public Affairs, Washington, D.C.  
  
*Degree:* Political Science  
*Fields:* Public Administration, American Politics, Policy Analysis  
*Dissertation:* Governmental Transparency and the National  
Performance Review: Implementing the Freedom of Information  
Act
- M.P.A. University of Delaware, May 1998  
Newark, Delaware  
*Specialization:* Fiscal and Resource Management  
*Thesis:* Municipal Bond Insurance
- B.S. James Madison University, May 1996  
Harrisonburg, Virginia  
*Major:* Political Science  
*Minors:* General Business and Public Administration  
*Semester Abroad:* Florence, Italy, Spring 1995

### ACADEMIC POSITIONS

*Deputy Dean*—School of Public Affairs and Administration, Rutgers University,  
Newark, New Jersey, July 2015 to Present

*Associate Professor*—School of Public Affairs and Administration, Rutgers  
University, Newark, New Jersey, July 2009 to Present

*Director*-Institute on Transparency and Governance, School of Public Affairs and  
Administration, Rutgers University, New Jersey, July 2012 to Present

*Acting Associate Dean of Academic and Student Services*—School of Public Affairs  
and Administration, Rutgers University, Newark, New Jersey, September 2015 to  
January 2016

*Faculty Fellow*—Office of the Chancellor, Rutgers University, Newark Campus,  
New Jersey, August 2009-May 2010

*Associate Professor*—School of Public Health, University of Medicine and Dentistry of New Jersey coterminous with primary appointment at Rutgers University, Newark Campus, Asst. Prof. January 2006 to July 2009.; Assoc. Prof. July 2009 to present

*Assistant Professor*—School of Public Affairs and Administration, Rutgers University, Newark Campus, New Jersey, August 2003 to July 2009.

## **PUBLICATIONS**

### **Books**

2. Piotrowski, Suzanne J. (Ed.). (June 2010 paperback and hardcover). *Governmental Transparency and Secrecy: Linking Literature and Contemporary Debate*. Lanham, Maryland: Lexington Books. 201 pg.
1. Piotrowski, Suzanne J. (2007, 2008 paperback). *Governmental Transparency in the Path of Administrative Reform*. Albany: State University of New York Press. 139 pg.

### **Major Research Reports**

1. Piotrowski, Suzanne J. (forthcoming 2016) *United States End-of-Term Report 2013-2015* Independent Reporting Mechanism Open Government Partnership.
2. Piotrowski, Suzanne J. (October 2015) *United States Progress Report 2013-2015*. Independent Reporting Mechanism Open Government Partnership. 129 pgs. available [here](#).

### **Journal Articles**

18. Piotrowski, Suzanne J. (forthcoming 2016) “The “Open Government Reform” Movement: The Case of the Open Government Partnership and U.S. Transparency Policies” in *American Review of Public Administration*
17. Rui Lourenco, Suzanne Piotrowski and Alex Ingrams (forthcoming 2016) “Open Data Driven Public Accountability” in *Transforming Government: People, Process and Policy*
16. Piotrowski, Suzanne and Ileana Steccolini (2014) “Introduction” to Symposium on “Accountability processes in modern day government” in *International Review of Public Administration*.  
Co-edited symposium with Ileana Steccolini “Accountability process in modern day government”
15. Piotrowski, Suzanne (March 2014) “Transparency: A Regime Value Linked With Ethics”, *Administration & Society* 46: pp. 181-189

14. Piotrowski, Suzanne (2011) “The Operationalization of Municipal Transparency: Primary Administrative Functions and Intervening Factors” in *Transparencia y Privacidad. Revista Mexicana de Acceso a la Información y Protección de Datos* Volume 1. (pp 1-31) [http://revista.ifai.org.mx/numero\\_1/articulos\\_1\\_in.html](http://revista.ifai.org.mx/numero_1/articulos_1_in.html)  
[http://revista.ifai.org.mx/numero\\_1/articulos\\_in.html](http://revista.ifai.org.mx/numero_1/articulos_in.html)

Article simultaneously published in Spanish: La Operacionalización de la Transparencia Municipal: Funciones Administrativas Básicas y Factores Intervinientes *Transparencia y Privacidad. Revista Mexicana de Acceso a la Información y Protección de Datos* (pp 1-33)

13. Moynihan, Donald; Sergio Fernandez, Soonhee Kim, Kelly M. LeRoux, Suzanne J. Piotrowski, Bradley E. Wright, and Kaifeng Yang (2010) “Performance Regimes amidst Governance Complexity” *Journal of Public Administration Research and Theory* special Minnowbrook Issue, editors Beth Gazley and David Van Slyke

12. Piotrowski, Suzanne J. and Erin L. Borry. (2010) “An Analytic Framework for Open Meetings and Transparency.” symposium on Deliberative Democracy in *Public Administration and Management* pg 138-176

11. Piotrowski, Suzanne J. and Esi Ansah. (2010) Organizational Assessment Tools: Report Cards and Scorecards of the Federal Agencies. *Public Administration Quarterly*, Spring pg 109-142

10. Piotrowski, Suzanne J., Yahong Zhang, Wenxuan Yu, and Weiwei Lin. (2009) “Key Issues for Implementation of the Chinese Open Government Information Regulations.” *Public Administration Review*. December-Special Issue. Page S129-S135

9. Cuillier, David and Suzanne J. Piotrowski. (2009) “Internet Information-seeing and its relation to support for access to government records” *Government Information Quarterly*. Issue 26, page 441-449

8. Piotrowski, Suzanne J. and Erin L. Borry. (2007). Open Public Meetings in New Jersey: History and Current Issues. *Open Government: A journal on Freedom of Information*, 3(1), 1–13.

7. Piotrowski, Suzanne J. and Gregg Van Ryzin. (2007). Citizen Attitudes Toward Governmental Transparency. *American Review of Public Administration*, 37(3), 306–323.

6. Rosenbloom, David H. and Suzanne J. Piotrowski. (2007). Reflections on New Public Management Reforms in U.S. National Administration, 1993–2003. *Chinese Public Administration Review*, 4(1/2), 1–8.

5. Rosenbloom, David H. and Suzanne J. Piotrowski. (2005). Reinventing Public Administration While “De-inventing” Administrative Law: Is It Time for an “APA” for Regulating Outsourced Government Work? *Syracuse Journal of International Law and Commerce*, 33(1), 175–190.
4. Rosenbloom, David H. and Suzanne J. Piotrowski. (2005). Outsourcing the Constitution and Administrative Law Norms. *American Review of Public Administration*, 35(2), 103–121. (2005 Best Article in ARPA)
3. Piotrowski, Suzanne J. and Maureen Diehl Kim. (2005). Public Affairs Internships: The American University Experience. *Journal of Cooperative Education*, 39(2), 1–7.
2. Piotrowski, Suzanne J. and David H. Rosenbloom. (2002). Nonmission-Based Values in Results-Oriented Public Management: The Case of Freedom of Information. *Public Administration Review*, 62(6), 643–657. (Lead article)
1. Crihfield, John B. and Suzanne J. Piotrowski. (2000). Capital Requirements for Elementary and Secondary Public Schools in the Context of Funding School Construction. *Journal of Public Works Management and Policy*, 5(1), 26–36.

### **Contributions to Edited Volumes**

15. Kasymova, J., Ferreira, M., Piotrowski S. (2016 forthcoming). “Do Open Data Initiatives Promote and Sustain Transparency? A Comparative Analysis of Open Budget Portals in Developing Countries”. In Ed. Jing Zhang, Luis Luna-Reyes, Theresa A. Pardo, Djoko Sigit Sayogo. *Information, Models, and Sustainability: Policy Informatics in the Age of Big Data and Open Government*. Springer.
14. Lourenço, R. P., Piotrowski, S., & Ingrams, A. (2015). Public Accountability ICT Support: A Detailed Account of Public Accountability Process and Tasks. *Electronic Government* (pp. 105-117). Springer International Publishing.
13. Davis, Howard and Suzanne Piotrowski (2015) “Ethics and standards of conduct” in *Public Management and Governance* 3<sup>rd</sup> edition, editors Tony Bovaird and Elke Loeffler, Routledge Press
12. Piotrowski, S and Y. Liao. (2012) “The Usability of Government Information: The Necessary Link Between Transparency and Participation” in *The State of Citizen Participation in America*. Information Age Publishing, Charlotte, NC
11. Piotrowski, Suzanne J. (2012) “Transparency at the Local Level: USA”, *The principle of transparency in Switzerland and around the world* Presses Polytechniques et Universitaires Romandes, editor Martial Pasquier --translated into French
10. Piotrowski, Suzanne J. (2011) “Freedom of Information” within Government Operations Policy section of *Governing America: Major Policies and Decisions of*

*Federal, State, and Local Government*, eds Paul J. Quirk and William Cunion, Facts on File. Volume III, Pp 1039-1043

9. Piotrowski, Suzanne J. (2011) Transparency in the Contracting Process in *Advancing Excellence in Public Trust in Government* eds. Cal Clark and Don-Terry Veal pp 49-53

8. Piotrowski, Suzanne J. (2010) “An Argument for Fully Incorporating Nonmission-Based Values into Public Administration.” *The Future of Public Administration, Public Management and Public Service Around the World: The Minnowbrook Perspective* Georgetown University Press, editors Rosemary O’Leary, David Van Slyke, and Soonhee Kim

7. Piotrowski, Suzanne. (2010) “Observations from the United States” in *Repositioning Europe and America for Economic Growth: The Role of Governments and Private Actors in Key Policy Areas* eds. Eberhard Bohne and Charlie Karlsson. LIT Press. A publication from TPC conference pp 345-350

6. Piotrowski, Suzanne J. and Erin L. Borry. (2009). Governmental Transparency and Websites: The Case of New Jersey Municipalities. In Christopher G. Reddick (Ed.), *Strategies for Local E-Government Adoption and Implementation: Comparative Studies*. (23 pages). Hershey, PA: IGI Global.

5. Piotrowski, Suzanne J. (2007). Obtaining archival and other existing records. In Kaifeng Yang and Gerald J. Miller (Eds.), *Handbook of Research Methods in Public Administration* (2<sup>nd</sup> ed., pp. 279–290). Boca Raton: Auerbach Publications.

4. Piotrowski, Suzanne J. (2006). Linda Margaret de Leon. In Claire L. Felbinger and Wendy A. Haynes (Eds.), *Profiles of Outstanding Women in Public Administration, Book 2* (pp. 59–64). Washington, D.C.: The American Society for Public Administration.

3. Piotrowski, Suzanne J. and David H. Rosenbloom. (2005). The Legal-Institutional Framework for Interest Group Participation in Federal Administrative Policymaking. In Paul Herrnson, Ronald Shaiko, and Clyde Wilcox (Eds.), *The Interest Group Connection: Electioneering, Lobbying, and Policymaking in Washington* (2<sup>nd</sup> ed., pp. 258–281). Washington, D.C.: CQ Press.

2. Piotrowski, Suzanne J. (2004). Freedom of Information Act–Federal. In Jack Rabin (ed.), *Encyclopedia of Public Administration and Public Policy* (Eighth online quarter update, pp. 1-5). New York: Marcel Dekker, Inc.

Reprinted in:

Lee, Mordecai. (Ed.). (2007). *Government Public Relations: A Reader* (pp. 309–314). Boca Raton: Auerbach Publications.

1. Piotrowski, Suzanne J. and David H. Rosenbloom. (2004). Paul Appleby, Public Administration, Democracy, and Transparency. In P.L. Sanjeev Reddy, Jaideep Singh, and R.K. Tiwari (Eds.), *Democracy, Governance and Globalization: Essays in Honour of Paul H. Appleby* (pp. 11–28). New Dehli: Indian Institute of Public Administration.

### **Book Reviews and Commentaries**

6. Piotrowski, Suzanne J. and Alex Ingrams. (2016) *Linking corruption and religious extremism* Book Review of Chayes, Sarah. *Thieves of state: Why corruption threatens global security in Public Administration Review*

5. Piotrowski, Suzanne J. and Sinah Kang (2016) Book review of Ghodsee, Kristen & Connelly, Rachel. (2011). *Professor Mommy: Finding Work-Family Balance in Academia* and Mason, Mary Ann, Wolfinger, Nicholas H. & Goulden, Marc. (2013). *Do Babies Matter? Gender and Family in the Ivory Tower in American Review of Public Administration*

4. Piotrowski, Suzanne J. (2009). Is Transparency Sustainable? March/April 69 (2), 359-361 Book Review of *Full Disclosure: The Perils and Promise of Transparency* by Archon Fung, Mary Graham, and David Weil. *Public Administration Review*.

3. Piotrowski, Suzanne J. (2007). Access to Government and the Rights of Public Employees. *Персонал (Personnel-Mix Journal)*, 51(5), 106–108. Translated into Russian.

2. Piotrowski, Suzanne J. (2007). Book Review of *Blacked Out: Government Secrecy in the Information Age* by Alasdair Roberts. *Public Management Review* 9(1), 158–160.

1. Piotrowski, Suzanne J. (2006). Commentary on *Managing Public Service Contracts: Aligning Values, Institutions, and Markets* by Trevor Brown, Matthew Potoski, and David Van Slyke. In Theory to Practice Section of *Public Administration Review* 66(3), 72–76.

Reprinted in

Piotrowski, Suzanne.( 2012). Commentary on “Managing Public Service Contracts: Aligning Values, Institutions, and Markets” in *Debating Public Administration: Management Challenges, Choices, and Opportunities* editors Robert F. Durant, Jennifer R.S. Durant CRC Press

### **Other Work**

3. Piotrowski, Suzanne J. and Erin L. Borry. (2007). *Partly Cloudy: A Report on the New Jersey Sunshine Law*. Newark: New Jersey Foundation of Open Government.

2. Piotrowski, Suzanne J. (2005). Parking Tickets and School Bonds: Is the Connection Transparent? In Kathe Callahan, Dorothy Olshfski, and Erwin Schwella (Eds.), *Global Public Management: Cases and Comments* (pp. 3–5). Thousand Oaks, CA: Sage Publications.
1. Piotrowski, Suzanne J. (2002). Instructor’s Manual with Test Bank to accompany *Public Administration: Understanding Management, Politics, and Law in the Public Sector*, by David H. Rosenbloom and Robert S. Kravchuk. Fifth edition. 78 pages.

### **Newsletter, Op-eds, and Popular Press Articles**

4. Piotrowski, Suzanne. (November 5, 2016) “Commentary: What the FBI’s Clinton Email Case Teaches Leaders About Delivering Tough News” *Fortune.com*  
<http://fortune.com/2016/11/05/fbi-hillary-clinton-emails/>
3. Piotrowski, Suzanne and Greg Van Ryzin, (March 2009) *Citizen Views Towards Transparency*, Intergovernmental Solutions Newsletter, Office of Intergovernmental Solutions, Administration, Office of Citizen Services and Communications General Services, Washington, D.C.  
[http://www.usaservices.gov/events\\_news/ISnewsarchive.php](http://www.usaservices.gov/events_news/ISnewsarchive.php)
2. Piotrowski, Suzanne J. (2004). A Snapshot of the Federal Access Community. *American Society of Access Professionals Newsletter*, 6(2), 5.  
Reprinted in:  
Harry A. Hammitt (ed.). (2004) *Access Reports: A Journal of News & Developments, Opinions & Analysis*, 30(14), 3–4.
1. Piotrowski, Suzanne J. (2003). FOIA Overwhelming Left Out of Agency Performance Plans. *Access Reports: A Journal of News & Developments, Opinions & Analysis*, 29(3) 3–4.

### **HONORS AND AWARDS**

#### **Honors**

*Distinguished Paper Award* for the 2<sup>nd</sup> Istanbul Conference on Democracy and Global Security for “Municipal Transparency: An Analysis of Formal Administrative Components and Intervening Factors.” Istanbul, Turkey. June 14–16, 2007.

*2005 Best Article Award*. *The American Review of Public Administration* for David H. Rosenbloom and Suzanne J. Piotrowski. “Outsourcing the Constitution and Administrative Law Norms.” 35(2), June 2005.

*University Student Award, Outstanding Scholarship at the Graduate Level*, One of two awards given at the University level. American University, May 2003.

*2002 Pi Alpha Alpha Doctoral Student Manuscript Award* by NASPAA for “Presidential Leadership and Political Appointments: Did Clinton Make a Difference?” October 2002.

*Clifford Clogg Scholarship Award* by the APSA Political Methodology Section for ICPSR Summer Program in Quantitative Methods, May 2002.

*Pi Sigma Alpha*, National Political Science Honor Society, inducted 2002.

*Outstanding Student Award 1998*, United Alumni of Urban Affairs, University of Delaware.

*Pi Alpha Alpha*, National Public Affairs and Administration Honor Society, inducted 1998.

### **External Travel Awards**

*Swiss National Science Foundation awardee* to support travel expenses associated with attending the 4<sup>th</sup> Global Conference on Transparency Research, Lugano, Switzerland, June 4-6, 2015

*Bosch Foundation Grant recipient* to support travel expenses associated with attending the Transatlantic Policy Consortium (TPC) in Jönköping, Sweden, May 28 – 30, 2009

*Artinian Travel Award*, Southern Political Science Association. Conference travel grant for untenured but tenure-track faculty. Awarded January 2006.

*Section on Women in Public Administration Conference Scholarship*, American Society for Public Administration. Awarded March 2003.

*American Political Science Association Advanced Graduate Student Conference Grant*. Awarded August 2002.

*American Society for Public Administration Student Conference Grant*. Awarded March 2002.

### **GRANTS**

14. *Lois and Samuel Pratt Program for Freedom of Information Grant* (\$75,000), Rutgers School of Law-Newark, Funding for transparency related research, Institute on Transparency and Governance and coordination of joint JD/MPA program. Awarded October 2015

13. *Open Government Partnership* (\$24,000) Funding to serve at the U.S. Independent Review Mechanism researcher. Awarded August 2014.



12. *Lois and Samuel Pratt Program for Freedom of Information Grant* (\$ 5,000), Rutgers School of Law-Newark, Funding for Rutgers University-Newark Stop of American Whistleblower Tour, February 2012, Awarded 2012.
11. *Open Society Foundation Grant* (\$39,670), Funding to support travel from individuals from developing countries for the 1<sup>st</sup> Global Conference on Transparency Research, Awarded 2011
10. *World Bank Institute Funding* (\$7,106), Funding to support travel from individuals from developing countries for the 1<sup>st</sup> Global Conference on Transparency Research, Awarded 2011
9. *Canada's International Development and Research Centre Funding* (\$12,000), Funding to support travel from individuals from developing countries for the 1<sup>st</sup> Global Conference on Transparency Research, Awarded 2011
8. *Lois and Samuel Pratt Program for Freedom of Information Grant* (\$ 80,850), Rutgers School of Law-Newark, Funding for 1<sup>st</sup> Global Conference on Transparency Research, Awarded 2010/2011.
7. *Lois and Samuel Pratt Program for Freedom of Information Grant* (\$24,338), Rutgers School of Law-Newark. Continuation funding for research of *Municipal Transparency: A Survey of New Jersey Clerks*. Awarded November 2007.
6. *Academic Excellence Fund Grant* (\$30,000), Rutgers University. Funding for Administrative Transparency Project with co-investigator Judith Kirchhoff. Awarded January 2007.
5. *Lois and Samuel Pratt Program for Freedom of Information Grant* (\$16,900), Rutgers School of Law-Newark. Continuation funding for research of *Municipal Transparency: The Case of New Jersey Governments*. Awarded May 2006.
4. *University Research Council Grants* (\$1,200), Rutgers University. Continuation funding for *Municipal Transparency: The Case of New Jersey Governments*. Awarded May 2006.
3. *Lois and Samuel Pratt Program for Freedom of Information Grant* (\$14,100), Rutgers School of Law-Newark. Funding for research of *Municipal Transparency: The Case of New Jersey Governments*. Awarded May 2005.
2. *University Research Council Grants* (\$1,000), Rutgers University. Funding for *Municipal Transparency: The Case of New Jersey Governments*. Awarded May 2005.

1. *Lois and Samuel Pratt Program for Freedom of Information Grant* (\$15,000), Rutgers School of Law-Newark. Funding for research and preparation of book manuscript. Awarded December 2003.

## **PROFESSIONAL ACTIVITIES**

### **Keynote Addresses**

*Keynote Address* (May 7, 2015) Pi Alpha Alpha Address to the Central Pennsylvania Chapter of ASPA, Shippensburg University, Pennsylvania

*Keynote Address* (September 27, 2013) "Seventh Annual International Right-to-Know Day Celebration" Washington College of Law, American University, Washington, DC

### **Conference Papers and Presentations**

Piotrowski, Suzanne J. (2015, June) *The Open Government Partnership and An Analysis of US Transparency Initiatives*. Presentation at the *Global Conference on Transparency Research*, Lugano, Switzerland.

Piotrowski, Suzanne J. (2015, March) *The Open Government Partnership and US Transparency Policies* Presentation at the American Society for Public Administration Conference. Chicago, Illinois.

Piotrowski, Suzanne. J. (2014, March) *Strengthening the Linkages between Ethics Teaching, Research, and Practice*. Presentation at the American Society for Public Administration Conference, Washington, DC

Piotrowski, Suzanne J. (2011, March), *Moving from the National to the Subnational: Focusing on Local Government Transparency* Presentation at the American Society for Public Administration Conference, Baltimore, Maryland

Piotrowski, Suzanne J. and Anthony Bertelli (2010, April). *An Index of Municipal Transparency*. Paper presented at the 14<sup>th</sup> annual conference of the International Research Society for Public Management, Berne, Switzerland.

Piotrowski, Suzanne J. and Anthony Bertelli (2008, September). *Measuring Municipal Transparency*. Paper presented at the meeting of the American Political Science Association, Boston, Massachusetts.

Piotrowski, Suzanne J. and Anthony Bertelli (2008, September). *Measuring Municipal Transparency*. Paper present at the meeting of *Minnowbrook III, Part Two*, sponsored by Syracuse University, Lake Placid, New York.

Piotrowski, Suzanne J. (2008, June). *Local Government Open Meetings and State Government Sunshine Laws*. Paper presented at the Fourth Transatlantic Dialogue on Public Administration. Milan, Italy. (coauthor Erin L. Borry)

Piotrowski, Suzanne J. (2008, March). *Transparency and Open Public Meetings*. Paper presented at the meeting of the American Society for Public Administration, Dallas, Texas. (coauthor Erin L. Borry)

Piotrowski, Suzanne J. (2007, September). *Open Public Meetings: Key Components and Issues*. Paper presented at the meeting of the American Political Science Association, Chicago, Illinois. (coauthor Erin L. Borry)

Piotrowski, Suzanne J. (2007, June). *Municipal Transparency: An Analysis of Formal Administrative Components and Intervening Factors*. Paper presented at the 2<sup>nd</sup> Istanbul Conference on Democracy and Global Security, Istanbul, Turkey. Distinguished Paper Award winner.

Piotrowski, Suzanne J. (2007, April). *Municipal Transparency in New Jersey*. Paper presented at the meeting of the New York State Political Science Association. Marist College, Poughkeepsie, New York.

Piotrowski, Suzanne J. (2007, March). *Municipal Transparency: The Case of New Jersey Governments*. Paper presented at the meeting of the American Society for Public Administration, Washington D.C.

Piotrowski, Suzanne J. (2006, September). *Competing Performance Appraisal Tools: Report Cards and Scorecards of the Federal Agencies*. Paper presented at the meeting of the American Political Science Association, Philadelphia, Pennsylvania. (coauthors Esi Ansah and David H. Rosenbloom)

Piotrowski, Suzanne J. (2006, June). *Municipal Transparency and Public Service-Oriented Governments*. Paper presented at the 3<sup>rd</sup> Sino-US International Conference for Public Administration, Renmin University, Beijing, P. R. China.

Piotrowski, Suzanne J. (2006, January). *Dimensions and Determinants of Citizen Attitudes Toward Governmental Transparency*. Paper presented at the meeting of the Southern Political Science Association, Atlanta, Georgia. (Coauthor Gregg Van Ryzin)

Piotrowski, Suzanne J. (2005, September). *Desire for Transparency*. Paper presented at the 8<sup>th</sup> Public Management Research Conference, School of Policy, Planning, and Development at the University of Southern California, Los Angeles, California. (Coauthor Gregg Van Ryzin)

Piotrowski, Suzanne J. (2005, April). *Freedom of Information Implementation: Key Themes for Practitioners and Researchers*. Paper presented at the meeting of the American Society for Public Administration, Milwaukee, Wisconsin.

Piotrowski, Suzanne J. and Patricia L. Sykes. (2004, September). *Executive Authority, Government Transparency, and Democratic Accountability: Reforming Anglo-American Systems*. Paper presented at the meeting of the American Political Science Association, Chicago, Illinois.

Piotrowski, Suzanne J. and Patricia L. Sykes. (2004, July). *Executive Authority and Democratic Accountability in a Cross-national Context*. Paper presented at the Humanities Conference 2004, Prato, Italy.

Piotrowski, Suzanne J. (2004, March). *Ethics of Information Release*. Presentation at the Ethics Forum of the meeting of the American Society for Public Administration, Portland, Oregon.

Piotrowski, Suzanne J. (2004, March). *Contractors, Transparency, and Democratic-Accountability: The Relatively Unexplored Role of the Freedom of Information Act*. Paper presented at the meeting of the American Society for Public Administration, Portland, Oregon.

Piotrowski, Suzanne J. (2003, September). *The Freedom of Information Act and the National Performance Review*. Paper presented at the meeting of the American Society of Access Professionals, Washington, DC.

Piotrowski, Suzanne J. (2003, August). *Access to Government: Customer Service and Governmental Transparency*. Paper presented at the meeting of the American Political Science Association, Philadelphia, Pennsylvania.

Piotrowski, Suzanne J. (2003, March). *Results-Oriented Federal Public Administration and Implementation of the Freedom of Information Act*. Paper presented at the meeting of the American Society of Public Administration, Washington, D.C.

Piotrowski, Suzanne J. (2002, November). *The New Public Management and Implementation of the Freedom of Information Act*. Paper presented at the meeting of the Southern Political Science Association, Savannah, Georgia.

Piotrowski, Suzanne J. (2002, August). *The Bush Administration and New Directions in Federal Transparency Policy*. Poster presented at the meeting of the American Political Science Association, Boston, Massachusetts.

Piotrowski, Suzanne J. (2002, March). *Presidential Leadership and Political Appointments: Did Clinton Make a Difference?* Paper presented at the American Society of Public Administration Van Riper Symposium, Phoenix, Arizona.

Piotrowski, Suzanne J. and David H. Rosenbloom. (2001, August). *The Problem of Nonmission-Based Values in Results-Oriented Public Management*. Paper presented at the Academy of Management Conference, Washington, D.C.

### **Panel Convening, Moderating, and Discussing**

Panel Chair, Open Data Panel, *8<sup>th</sup> Annual Public Performance Measurement and Reporting Network Conference*, School of Public Affairs and Administration, Rutgers University. September 18, 2015

Panel chair/moderator, What is whistleblowing in 2014?, *American Society for Public Administration* conference, Washington, DC March 2014

Panel chair, Transparency and (national) security, *Transatlantic Conference on Transparency Research*, Utrecht, Netherlands, June 9, 2012

Discussant, *Advancing Ethical Competency for Public Service Leadership*, American Society for Public Administration, Las Vegas, Nevada, March 5, 2012

Track Co-chair, Transparency and Accountability track, 16<sup>th</sup> annual conference of the International Research Society for Public Management, Rome, Italy April 2012

Track Co-chair, Transparency and Accountability track, 15<sup>th</sup> annual conference of the International Research Society for Public Management, Dublin, Ireland, April 2011

Track Co-chair, Transparency and Accountability track, 14<sup>th</sup> annual conference of the International Research Society for Public Management, Berne, Switzerland, April 2010

Panel Discussant, *Gender and Public Administration: New Approaches and Tools*, American Political Science Association conference, Toronto, September 4, 2009

Rapporteur, Transatlantic Policy Consortium, Jönköping, Sweden, May 28 – 30, 2009.

Panel Discussant, *Public Service Ethics: New Directions in Theory and Research for Challenging Times*. Founders' Forum at the meeting of the American Society for Public Administration, Dallas, Texas, March 9, 2008.

Panel Moderator, *Ethical Behavior in Organizations*. Founders' Forum at the meeting of the American Society for Public Administration, Dallas, Texas, March 11, 2008.

Panel Discussant, *Government Innovation and Reforms: Challenges and Prospects*. Toward a Productive Public Sector: Linking Performance to Results at A Joint International Conference of the Seoul Association for Public

Administration and the School of Public Affairs and Administration, Rutgers University, Newark, New Jersey, July 17, 2006.

Panel Discussant, *Political Terrorism and American Politics*. At the meeting of the American Political Science Association, Washington, DC, September 1, 2005.

Panel Convener, *Using FOIA*. At the meeting of the National Freedom of Information Coalition, "More Democracy, Less Secrecy," School of Law-Newark, Rutgers University, Newark, New Jersey, May 22, 2004.

Panel Convener, *Senior Scholar Spotlight: Outsourcing the Constitution*. Founders' Day Forum at the meeting of the American Society for Public Administration, Portland, Oregon, March 28, 2003.

Panel Moderator, *Which Makes Us Safer—Secrecy or Openness?* At the American Society of Access Professionals Annual Symposium, Washington, D.C., September 11, 2002.

### **Guest Lectures, Invited Talks and Participation**

Invited Speaker- *Holding Governments Accountably in OGP: 2015 Progress Reports for Mexico and the United States*. Open Government Partnership Global Summit, Mexico City, October 29, 2015

Invited Speaker-*How to best solicit stakeholder input?* Independent Reporting Mechanism Day at Open Government Partnership Global Summit, Mexico City, October 26, 2015

*Participant*. Assessing Open Government: Research Challenges in Evaluating Transparency hosted by Penn Program on Regulation, Carnegie Endowment for International Peace, Washington, DC, May 13, 2011

*Invited Speaker*, invited by the Swiss Graduate School of Public Administration, Switzerland, April 12, 2010

*Invited Speaker*, jointly invited by the Public Administration and Policy Department and the Political Science Department, *State University of New York--Albany* to participate in speaker series September 23, 2009

*Invited Speaker*, School of Public Affairs Alumnae Book Author Spotlight event, American University, Washington, DC. October 5, 2007.

*Invited Speaker*, Governmental Excellence and Best Practices—Advancing Excellence and Public Trust in Government, hosted by the Center for Governmental Services, Auburn University National Press Club, Washington, D.C. September 17, 2007.

*Invited Speaker*, Provost's Annual Research Day, "Governmental Transparency in

the Path of Administrative Reform,” Rutgers-Newark, Newark, New Jersey  
April 24, 2007.

*Invited Speaker*, Doctoral Student Forum for the American Society for Public  
Administration conference, Washington, DC, March 23, 2007.

*Invited Speaker*, Council on Government Ethics Laws conference, New Orleans,  
Louisiana, December 4, 2006.

*Invited Speaker*, Virginia Coalition for Open Government Annual Conference,  
Richmond, Virginia, November 17, 2006.

*Invited Speaker*, Greenberg Teaching Seminar orientation, video-conferenced  
presentation and question and answer period, American University,  
Washington, D.C., September 8, 2006.

*Invited Speaker*, faculty research colloquium series, “Municipal Transparency: An  
Analysis of Formal Administrative Components and Intervening Factors,”  
Rutgers Law School-Newark September 7, 2006.

*Invited Lecturer*, faculty seminar series, “Governmental Transparency and  
Management Reform,” School of Public Affairs, Baruch College November 11,  
2004.

*Guest Lecturer*, Administrative Law doctoral seminar taught by Prof. Lisa Hull,  
Rutgers University-Newark, *Lecture Topic*: “The Freedom of Information Act  
and Administrative Law,” November 13, 2003.

*Guest Lecturer*, St. Mary’s College of Maryland *Lecture Topic*: “Freedom of  
Information Act: A Tool for Social Movements,” June 17, 2003.

*Guest Lecturer*, Women & Politics Institute, American University, Washington,  
D.C.  
*Lecture Topic*: “Women and Public Administration,” July 11, 2002.

### **University Service**

*Chancellor's Seed Grant Program 2016-17-Committee member AY 15/15*

#### *Faculty Search Committees*

*Chair-Tenure Track, AY 2014/15; AY 2015/16*

*Chair-Non-Tenure Track, AY 2015/16*

*Judge- SPAA Social Justice Challenge Engaging Youth and Young Adults: A Call to  
Action Fall 2015*

*B.A. Executive Committee member, School of Public Affairs and Administration,  
Rutgers University-Newark, September 1, 2014 to present.*

*Honor's College Advisory Council Member, Rutgers University-Newark, 2013-present*

*Organized Rutgers University Stop of the American Whistleblower Tour, cosponsored with the Government Accountability Project and Rutgers School of Law 2012*

*Non-Tenure Track Review Committee member, School of Public Affairs and Administration, Rutgers University-Newark, 2012 to present*

*M.P.A. Executive Committee, School of Public Affairs and Administration, Rutgers University-Newark,  
Member--2011/2012 AY; 2015 to present  
Chair--2012/2013 AY*

*Ph.D. Executive Committee member, School of Public Affairs and Administration, Rutgers University-Newark, July 1, 2006 to present.*

*Co chair, Community-based Campus-wide Learning Committee, Rutgers University-Newark Campus, Spring 2010*

*Faculty Fellow, Office of the Chancellor, Rutgers University-Newark Campus, 2009/1010 Academic year*

*SPAA Representative to the Transatlantic Policy Consortium to be held at the Jönköping, Sweden, May 28–30, 2009.*

*SPAA Representative to the Transatlantic Policy Consortium to be held at the University of Erfurt, Germany, June 1–3, 2008.*

*Committee Member for Exploratory Undergraduate Program in Public Service, Rutgers University-Newark, Spring 2005 to Spring 2007.*

*Faculty Advisor of Pi Alpha Alpha, the National Honor Society for Public Affairs and Administration, School of Public Affairs and Administration, Spring 2004 to Spring 2007.*

*Faculty Advisory Council Member, Joseph C. Cornwall Center for Metropolitan Studies, Rutgers University-Newark, appointed August 2003.*

*Seminar Participant, selected to join the premier New Faculty Traveling Seminar, Rutgers University, May 24–28, 2004.*

*Faculty Mentor for Policy Group, Police Institute Executive Training Program, Rutgers University-Newark, Fall 2003 and Fall 2004.*



## **Service to the Profession**

### ***American Society for Public Administration***

*National Conference Track Program Co-Chair- Seattle, 2016*

*Committee member, National Nominating Committee, 2015*

*Committee Chair, Wallace O'Keefe Award, awarded March 2014 at ASPA  
Washington, DC*

*Committee Member, ASPA Ethics Code Implementation Committee 2012-  
2014*

*Section on Ethics and Integrity of Governance*

*Immediate Past Chair 2015*

*Chair 2014*

*Chair-elect 2013*

*Chair-elect Ethics Section of the American Society of Public Administration,  
2012*

*John A. Rohr Scholarship in Public Administration and Law Committee  
Chair, Section on Public Law and Administration of the American Society  
for Public Administration, 2006, 2007, and 2009.*

*Executive Committee Member, Section on Public Law and Administration of  
the American Society for Public Administration, 2002 to 2006.*

### ***Global Conference on Transparency Research***

*Chair, Standing Executive Committee of the Global Conference on  
Transparency, June 2014 to present.*

*Member of Program Committee of the Global Conference on Transparency  
Research,*

*University of Limerick, Ireland, June 19-21, 2017*

*USI, Lugano, Switzerland June 4-6, 2015*

*HEC, Paris, October 24-26, 2013*

*University of Utrecht, Netherlands, June 7-9, 2012*

*Conference Founder and Chair, 1<sup>st</sup> Global Conference on Transparency  
Research, Rutgers-Newark, May 18-20, 2011*

### ***Transatlantic Dialogue***

*Working Group Co-Chair for 8th Transatlantic Dialogue Theme: Transitions  
in Governance, June 6 to June 9, 2012, in Nijmegen, The Netherlands, at  
Radboud University*

*Working Group Co-Chair for 5 Transatlantic Dialogue Theme:  
Transparency and Accountability Washington, DC, June 11-13, 2009*

***The Carter Center***

*Rapporteur for the Africa Regional Conference on the Right to Public Information, The Carter Center, Accra, Ghana, February 7-9, 2010*

*Rapporteur for the Americas Regional Conference on the Right to Public Information, The Carter Center, Lima, Peru, April 28-30, 2009*

*Rapporteur for the International Conference on the Right to Public Information, The Carter Center, Atlanta, Georgia, Feb. 27-29, 2008*

*Series Editor with Eberhard Bohne, Charles F. Bonser, Tony Bovaird, and Suzanne Piotrowski of Transatlantic Public Policy Series, a publication of the Transatlantic Policy Consortium*

*Associate at Rutgers Institute on Corruption Studies (RICS), 2009 to present*

*Editorial Board Membership*

*Public Administration Review (PAR) 2012 to present*

*Committee Chair, Committee for Best Article by an Academic, Public Administration Review. 2013*

*Journal of Public Management and Social Policy (JPMSP) 2005 to present.*

*American Review of Public Administration (ARPA) 2012 to present  
ARPA Best Research Paper Award Committee (member 2014, chair 2015)*

*Manuscript and Grant Reviewer for:*

*American Review of Public Administration  
Governance*

*Government Information Quarterly*

*International Journal of Comparative Sociology*

*International Review of Public Administration*

*Journal of Comparative Policy Analysis*

*Journal of Public Administration Research and Theory*

*Journal of Public Management & Social Policy*

*Public Administration*

*Public Administration*

*Public Administration Review*

*Public Integrity*

*Women & Politics*

*Oxford University Press*

*Economic and Social Research Council, United Kingdom*

*Executive Council Member, Public Administration Section of the American Political Science Association, 2004 to 2007.*

**Service to the Community**

*Government Accountability Project Whistleblower Curriculum Committee — Washington , DC., 2011-present*

*Panel Member for the Public Archives and Infrastructure Support (PARIS) Grants Program Year for FY 2007/08 and FY 2008/09 Division of Archives and Records Management, State of New Jersey.*

*Prudential Business Ethics Center Fellow, Government Ethics Project, Rutgers University, May 2006 to 2008.*

*Member of the Sunshine Advisory Board, Marion Brechner Citizen Access Project, The Brechner Center for Freedom of Information, University of Florida, March 2006 to 2009.*

*Board Member, New Jersey Foundation for Open Government, October 2004 to 2008.*

*Annual Conference Steering Committee Member, for the National Freedom of Information Coalition (NFOIC) annual conference, School of Law-Newark, Rutgers University, May 21–22, 2004.*

**CONSULTING**

*Independent Review Mechanism researcher on U.S. for Open Government Partnership 2<sup>nd</sup> National Action Plan 2014 to 2016*

*Lecturer on Ethics and Transparency to delegations arranged by The US-China Business Training Center September and December 2014*

*Short Term Consultant, Carter Center, Assessment of how Access to Information Differentially Affects Women 2012 to present*

*Short Term Consultant, World Bank Institute, Assessment on the Implementation of the Access to Information Law in Thailand 2010/2011*

**TEACHING**

**Courses Taught**

Rutgers University (2003–present)  
Ethical Public Service (Undergraduate)

Public Management: Accountability, Ethics, and Transparency (Ph.D.)  
Administrative Ethics (MPA, Exec-MPA, Online MPA)  
Introduction to Public Administration, (undergraduate, MPA)  
Administrative Transparency (MPA and Exec-MPA)  
Research Design (Ph.D., MPA and Exec-MPA)  
Analytic Methods (MPA)  
Open Information & E-Governance (Online MPA)

American University

Executive Branch and NGOs Internship Seminar, 2001–2003  
(undergraduate)

James Madison University

The Legislative Process—Washington Semester, 2002–2003  
(undergraduate)

Dissertation Chair

Alex Ingrams. *A Multicountry Study of Open Government: What Leads to Higher Performance?* Expected 2016

Felix Deat. *How do brand identity's facets as communicated by local public organizations influence citizens' attitudes and behaviors towards that government?* 2015

Jyldyz Kasymova- *Reforming Local Government in Developing Countries: Implementation of a Participatory Budgeting in Kyrgyzstan*, 2013

Governmental Transparency, developed and taught a six-week online educational module based on the Citizen-Driven Performance Measurement Project sponsored by the Alfred P. Sloan Foundation (May 17–June 18, 2004)

### **Other Experience and Training**

*Multi-Method Research Short Course Participant*—American Political Science Association Conference, Chicago, August 29, 2007.

*Seminar Participant in Case Teaching Workshop*—The Electronic Hallway, Evans School of Public Affairs, University of Washington in Seattle, Washington, June 12–16, 2005.

*Greenberg Seminar Participant*—American University's Center for Teaching Excellence. Seminars provide hands-on, practical introduction to professional development and classroom techniques. 1999–2002.

*Professional Lecturer*—School of Public Affairs, American University, Washington, D.C. 2001–2003.

*Instructor*—Department of Political Science, James Madison University, Washington Semester Program, Washington, D.C. 2002–2003.

**Teaching Grant**

*C-SPAN Educational Archive Grant*, material for the development of Administrative Transparency course, December 2006.

**OTHER PROFESSIONAL EXPERIENCE**

*District of Columbia Financial Responsibility and Management Assistance Authority*—Research Associate, Washington, D.C., May 2000 to August 2000.

*Government Finance Group*—Analyst, A division of Associates in Rural Development, Inc., Arlington, Virginia, September 1998 to August 1999.

*Delaware Department of Finance*—Research Assistant, State of Delaware’s Division of Revenue, Wilmington, Delaware, June 1997 to May 1998.

*Institute for Public Administration*—Research Assistant, School of Urban Affairs and Public Policy, University of Delaware, September 1996 to June 1997.

*Governor’s Fellow*—placed at the Virginia Economic Development Partnership. Richmond, Virginia, Summer of 1996.