School of Public Affairs & Administration
Rutgers University-Newark

Ranked 13th Nationally in Public Management / Administration

RUTGERS
School of Public Affairs and Administration | Newark

Competence
Diversity
Knowledge
Service
Ethics

Rutgers SPAA | spaa.newark.rutgers.edu
It is with great pleasure that I introduce you to the School of Public Affairs and Administration (SPAA) at Rutgers University-Newark, a highly recognized educational leader in this increasingly important area of study.

Founded in 2006, Rutgers SPAA is an outgrowth of several decades of accomplishments by the Graduate Department of Public Administration at Rutgers University-Newark. At its core, SPAA seeks to provide service to governments and citizens by developing approaches to public affairs that are performance-driven: effective, efficient, equitable, and accountable. Our programs are continually revised to reflect the changing nature of the field.

We are extraordinarily proud of the success of our alumni. Our master’s graduates consistently achieve positions of high responsibility at the federal, state, and local levels and in nonprofit organizations. Our doctoral graduates are teaching and gaining tenure at dozens of universities throughout the United States and internationally.

We have spearheaded many successful initiatives to develop strong knowledge and practice here in Newark, in the State of New Jersey, throughout the country, and around the globe. Our faculty, alumni, and students are leaders in the American Society for Public Administration (ASPA) and other professional organizations.

We welcome your inquiries, your applications, and your collaborations in helping us develop an even stronger school.

Sincerely yours,

Dr. Marc Holzer
Founding Dean & Board of Governors Distinguished Professor
School of Public Affairs and Administration (SPAA)
Rutgers University-Newark

Ranked #13 in the Nation in Public Management / Administration

U.S. News & World Report

#7 in Information and Technology Management
#11 in City Management and Urban Policy
#17 in Nonprofit Management
#18 in Public Finance and Budgeting
#28 in Public Policy Analysis
#34 in Public Affairs

Ranked #5 in the Nation as Most Innovative Public Service School

– Best Value Schools

First U.S. School to Receive International Accreditation for Public Administration Programs

– The International Commission on Accreditation of Public Administration Education and Training Programs (ICAPA)
Our School

The School of Public Affairs and Administration (SPAA) at Rutgers University-Newark educates and motivates students to choose careers in public service and administration through its innovative and comprehensive Bachelor of Arts, Master of Public Administration (MPA), Executive MPA, PhD, and professional and graduate certificate programs. Guided by the principles of Knowledge, Competence, Diversity, Service, and Ethics – with an emphasis on public service values and competencies for effective performance – SPAA promotes accountability and transparency in the public and nonprofit sectors.

Rutgers SPAA’s academic programs are enhanced by a culture of learning through faculty publications, published journals and newsletters, conferences, prominent and provocative speakers, and meaningful student internships for pre-career, in-career, and career-changing students. Through its memorandums of understanding and collaborations with colleagues all over the world, SPAA provides its students with international networks and global opportunities for learning, practice, and career destinations.

Our Campus

Rutgers University-Newark, home to SPAA, is one of three campuses of Rutgers, the State University of New Jersey. More than 10,500 students representing over 70 nations are working on undergraduate and graduate degrees at Rutgers University-Newark, while taking advantage of the city’s outstanding cultural, entertainment, recreational and dining opportunities.

The campus sits in the heart of Newark’s bustling University Heights, a culturally diverse community in the downtown of New Jersey’s largest city, and is just minutes from Newark Liberty International Airport and a 15-minute train ride from New York City.

Rutgers University-Newark Rankings:

U.S. News & World Report

■ 1st – Most Diverse National University in the U.S.

Washington Monthly

■ Top National University

■ “Best Bang for the Buck,” a category that shows “which schools get their students over the finish line at a reasonable price”

■ “Social Mobility,” a measure used to “give colleges credit for enrolling many low-income students and helping them earn degrees”
Bachelor of Arts (BA) in Public and Nonprofit Administration
spaa.newark.rutgers.edu/ba
- Brings students to a deeper understanding of their roles as public servants in the context of civic engagement and public service.
- Provides students with the substantive knowledge, analytical skills, and perspectives needed to respond effectively and fairly to major contemporary social problems with a particular focus on urban issues that affect the community within which we live, work, and educate students at Rutgers University-Newark.

Master of Public Administration (MPA)
spaa.newark.rutgers.edu/mpa
- Geared for those working in or preparing for careers in the public and nonprofit sectors, or the intersection of the public and private sectors.
- Provides students with basic competencies in the context of a broad understanding of the field with the option to specialize their degree via five concentration choices.
- Full-time students can complete the program in two years or less; Part-time students can earn their degrees in about three years.

Global Executive Online Master of Public Administration (GEOMPA)
spaa.newark.rutgers.edu/geompa
- First digitally based, global executive graduate degree program geared toward public and nonprofit leaders with a uniquely international student group featuring a solid foundation of management and executive expertise.
- Simultaneous cohorts in seven regions – including Latin America, East Asia, South Asia, Oceania, Sub-Saharan Africa and the United States – each led by highly distinguished regional advisers.
- Earn a graduate degree from Rutgers University completely online with completion of 30 credits from 10 courses in only 2 years.

Online Master of Public Administration (MPA)
spaa.newark.rutgers.edu/online-mpa
- Gives students a broad understanding of the field and its relevant issues with an option to specialize their degree via four concentration choices.
- Students become competent at defining public problems, analyzing quantitative and qualitative data, developing and communicating creative solutions, and implementing ethical and practical courses of action.
- Students can learn from anywhere, maintain their own schedules, and study all year round, part-time or full-time, while receiving individual attention from SPAA’s award-winning faculty.
Master of Public Health (MPH)
spaa.newark.rutgers.edu/mph

- Addresses critical issues, especially the health of high-risk, urban, and underserved populations.
- Develops and applies knowledge from multiple disciplines for the promotion and protection of human health.
- Offered jointly with the School of Public Health at the Rutgers Biomedical and Health Sciences (RBHS).

5-Year Dual Degree Program (BA or BS/MPA)
spaa.newark.rutgers.edu/5-year-dual-degree

- Makes it possible for qualified students to earn both a bachelor’s and a master’s degree in five years.
- Designed specifically for highly motivated students who have decided at an early stage in their studies to pursue a career in public administration.

Dual JD/MPA (Dual Law and Master of Public Administration Degree)
spaa.newark.rutgers.edu/jd-mpa

- Each program will accept up to 12 credits earned at the other toward satisfaction of the JD or MPA degree requirements, allowing the student to complete the program in eight semesters, rather than the 10 semesters that would be required if the two degrees were earned separately.
- Students who wish to pursue the dual JD/MPA degree must apply for and gain admission to the JD program at Rutgers School of Law and the MPA program at Rutgers SPAA separately.

Dual MPA/MACCY (Dual Master of Public Administration and Master of Accountancy in Governmental Accounting)
spaa.newark.rutgers.edu/mpa-maccy

- The MPA/MACCY is a dual degree program designed for pre-career and in-career students that enables them to acquire professional competencies in public administration and governmental accounting within the context of public administration and public financial management.
- Offered jointly with Rutgers Business School.

PhD in Public Administration
spaa.newark.rutgers.edu/phd

- The PhD program in Public Administration is a research degree that trains students for careers as scholars, researchers, and teachers in the diverse and dynamic field of public management and administration.
- Through disciplined research, the degree seeks to expand the knowledge base and problem-solving capacities of universities, independent research organizations, and government and nonprofit agencies.
- The program has a highly diverse student body, strongly encouraging the participation of women and people of color.

Typical SPAA Graduates (positions held by SPAA Graduates – past and present)

- Township Business Administrator – Boonton Township
- Deputy Mayor – City of Newark, New Jersey
- Captain – Morristown Township Police Department
- Executive Director – New Jersey Department of Health/Human Services
- Commissioner – New Jersey Dept. of Labor
- Deputy Mayor – Central District / City of Seoul, South Korea
- Finance Manager – New York State Urban Development Corporation
- Director of Performance – Domus (youth services nonprofit)
- Chief of Staff – National Guard Association of U.S.
- Senior Analyst – Prudential Financial Services
- Founder – Smile Bangladesh (nonprofit)
- President/CEO – Princeton HealthCare System
- Outreach Coordinator – New Jersey Dept. of Environmental Protection
- Deputy Director of Administration – Yorkville Common Pantry
- Budget Analyst – Office of Management and Budget, New Jersey Dept. of the Treasury
Certificate Programs

Rutgers SPAA offers online and on-ground graduate and professional certificates focused on particular issues of public and nonprofit sector policy implementation.

Budgeting and Financial Management Certificate
18 graduate credits
spaa.newark.rutgers.edu/budgeting-financial-management-certificate
- Provides an opportunity for pre-career and in-career students to earn a graduate certificate in the area of public and nonprofit budgeting and financial management.
- Prepares students wishing to enter a nonprofit or public sector financial management position or seeking upward mobility in this career track.

Healthcare Administration Certificate
18 graduate credits
spaa.newark.rutgers.edu/healthcare-administration-certificate
- Provides students with advanced graduate studies in healthcare management and administration.
- Focuses on real-time, placed-based case studies so students receive cutting-edge best practices information.

Leadership of Public Organizations Certificate
18 graduate credits
spaa.newark.rutgers.edu/leadership-public-organizations-certificate
- Focuses on human resources topics including best practice policy diversity and inclusion, management and leadership techniques.
- Provides a comprehensive review of all local states and federal policies that govern employment and employment practices.

Nonprofit Management Certificate
18 graduate credits
spaa.newark.rutgers.edu/nonprofit-management-certificate
- Offers those interested or working in the nonprofit sector an opportunity to develop competencies in important elements of nonprofit organization management and performance.
- Explores topics such as nonprofit budgeting, human resources, strategic planning, and ethics.
Public and Nonprofit Performance Management Certificate
18 graduate credits
spaa.newark.rutgers.edu/public-nonprofit-performance-management-certificate

- Emphasizes how performance measurement- and management-based decision making can lead to more efficient and effective delivery of public and nonprofit services.
- Focuses on defining key performance indicators techniques for tracking them, and using this important data to make decisions.

Certified Public Manager Program (with the State of New Jersey)
non-credit; CEUs
spaa.newark.rutgers.edu/cpm

- Designed to develop public sector managers, administrators, and supervisors into efficient, effective, and ethical organizational leaders.
- Explores how to effectively align resources and lead people to accomplish agency goals while demonstrating high levels of commitment to public service, personal integrity, and continuous learning.
- Offered in conjunction with The State of New Jersey Civil Service Commission.

Public Performance Measurement Certificate
non-credit; online
spaa.newark.rutgers.edu/ppm

- Explores the importance and procedures of performance measurement and improvement and the role of e-governance in today's society and public organizations.
- Examines citizen surveys in the context of government performance measurement and citizen involvement.

Certificate in Appreciative Inquiry
non-credit
spaa.newark.rutgers.edu/appreciative-inquiry-certificate

- Provides students with an opportunity to learn how to apply Appreciative Inquiry and the SOAR methodology (Strengths, Opportunities, Aspirations, and Results) for positive organizational change and innovation and strategic planning in the public and nonprofit sectors.
- Students learn and apply strengths-based leadership and innovation principles within in coursework and fieldwork and while designing an Appreciative Inquiry-based project unique to their organization or community.

Business District Executive Management Certificate Program (BDEM)
non-credit; online; CEUs
spaa.newark.rutgers.edu/bdem

- Provides professionals a user-friendly, four module, online learning platform that offers an exploration and training into the theories and practices that identify the multi-sectoral profession of business district management as a form of public-private partnership.
- Explores business district management as a unique form of public management that unites a community's public and private capabilities.

Certified Government Chief Information Officer Program (CGCIO)
non-credit
spaa.newark.rutgers.edu/cgcio

- Provides the candidate with a high-level executive management program designed to address contemporary IT trends at the city and county level.
- Raises the adeptness of the technology executive to provide leaders the skills necessary to participate at the executive table.
- Offered in conjunction with Public Technology Institute (PTI).
Rutgers SPAA's mission is supported by a faculty of distinguished academic leaders, who bring students current knowledge and active research agendas, and a dedicated administrative staff.

Core Faculty

Marc Holzer, PhD
Founding Dean; Board of Governors
Distinguished Professor
- Performance Measurement
- E-governance
- Public Service

Suzanne J. Piotrowski, PhD
Deputy Dean; Associate Professor
- Administrative Transparency
- Ethics

Jeffrey Backstrand, PhD
Associate Research Professor; Director, MPH Program
- Public Health
- Nutrition & Nutritional Epidemiology

Cleopatra Charles, PhD
Assistant Professor
- Public Budgeting
- Accounting & Financial Management

Ariane Chebel d'Appollonia, PhD
Professor
- Immigration & Racism
- Ethics

James M. Davy, MPA
Distinguished Practitioner in Residence; Director, Center for Applied Appreciative Inquiry
- Strategic Planning
- Stakeholder & Community Engagement

Rachel Emas, PhD
Assistant Teaching Professor; GEOMPA Program Coordinator
- Community Engagement
- Policy Implementation

Kyle Farmbry, PhD
Associate Professor; Dean, Graduate School-Newark
- Entrepreneurial Development
- Community Voice

Lawrence P. Goldman, PhD
Distinguished Practitioner in Residence; Former President and CEO of NJPAC
- Entrepreneurial Nonprofit Leadership
- Planning & Urban Development

Jeremy L. Hall, PhD
Associate Professor; Director, MPA Program
- Performance Management
- Evidence-Based Policy & Practice

Madinah F. Hamidullah, PhD
Assistant Professor; Director, Undergraduate Program
- Human Resource Management
- Generational Differences & Diversity

David Jancsics, PhD
Post-Doctoral Associate
- Organization Theory
- Corruption
Stephanie Newbold, PhD
Associate Professor
- Intellectual History of Public Administration
- Democratic-Constitutionalism

Sebastian R. Jilke, PhD
Assistant Professor
- Citizen-State Interactions
- Public Sector Reform

Weiwei Lin, PhD
Assistant Teaching Professor
- Public & Nonprofit Management
- Performance Measurement

Lindsey M. McDougle, PhD
Assistant Professor
- Nonprofit Management
- Voluntarism & Philanthropy

Quintus Jett, PhD
Assistant Professor
- Nonprofit Operations
- Social Innovation & Entrepreneurship

Alan Shark, DPA
Associate Professor of Practice; Executive Director, Public Technology Institute (PTI)
- Technology & Public Administration
- Leadership in Public Sector Technology

Jongmin Shon, PhD
Assistant Professor
- Public Budgeting
- Financial Management

Frank J. Thompson, PhD
Distinguished Professor
- Politics & Administration
- Public Management & Health Policy

Lucia Velotti, PhD
Post-Doctoral Associate
- Collaborative Public Management
- International Disaster Response

Gregg G. Van Ryzin, PhD
Professor; Director, PhD Program
- Surveys & Methodology
- Empirical Research & Public Opinion

Qiushi Wang, PhD
Assistant Professor
- Public Finance & Budgeting
- Government Accounting

Lois Warner, PhD
Assistant Teaching Professor
- Public Service Motivation
- Organizational Culture

Yahong Zhang, PhD
Associate Professor; Director, International Programs
- Government Performance Analysis
- Citizen Participation

(continued)
Affiliated Faculty

Steven J. Diner, PhD
University Professor, Rutgers University-Newark College of Arts & Sciences

Elaine Yi Lu, PhD
Visiting Professor of Public Affairs and Administration

Robert Schwartz, MD
Visiting Professor; Head, Department of Dermatology, Rutgers New Jersey Medical School

Robert Shick, PhD
Visiting Professor of Public Affairs and Administration

Paul Tractenberg, JD
Board of Governors Distinguished Service Professor, Rutgers School of Law

Visiting Scholars

Qu Ding, PhD
Visiting Scholar of Public Affairs and Administration

Wenli Han, PhD
Visiting Scholar of Public Affairs and Administration

MunSang Kang, PhD
Visiting Scholar of Public Affairs and Administration

Jaeduk Keum, PhD
Visiting Scholar of Public Affairs and Administration

Gui Young Kim, PhD
Visiting Scholar of Public Affairs and Administration

Jaebok Lee, PhD
Visiting Scholar of Public Affairs and Administration

Rui Pedro Lourenço, PhD
Visiting Scholar of Public Affairs and Administration

Lucas Maia dos Santos, MS
Visiting Scholar of Public Affairs and Administration

James Oliver, PhD
Visiting Scholar of Public Affairs and Administration

Zong Feng Sun
Visiting Scholar of Public Affairs and Administration

Magdalena Wojarska, PhD
Visiting Scholar of Public Affairs and Administration

Geng Xu, MA
Visiting Scholar of Public Affairs and Administration
Administrative Staff

Tugba Aksoy, MPA
Senior Student Programs Manager

Kiermoni Allison
Administrative Assistant, Student Programs

Andrew Ballard, MA
Managing Director, National Center for Public Performance (NCPP)

Laurie Cohen, MBA
Senior Program Coordinator, Economic Development Research Center

Gail Daniels
Assistant Dean, Graduate Programs

Javier Fuerzalida, MPP
Assistant Director, National Center for Public Performance (NCPP)

Seth Grossman, PhD
Director, Institute of Business District Management

Terry Hall, MPA
Manager, Writing and Career Development Center

Christopher Kozak, MPA
Director, Rutgers University-Newark Debate Team

Madeleine Perez, MPA
Department Administrator

Joshua Richey
Technology Assistant

Melissa Rivera, PhD
Associate Dean, Finance, Technology and Administration

Kelly Robinson, PhD
Director, Public Data and Institutional Research

Jane Sharp [Voorhees], MPA
Director, Certified Public Manager (CPM) Program

Danese Spence
Administrative Assistant, Finance and Administration

Robert Steinbaum, JD
Community Engagement

Sharon Stroye, MPA
Assistant Dean, Undergraduate Programs

Ginger Swiston, MBA
Director, Communications

Annie Virkus, PhD
Associate Dean, Academic & Student Services

Jonathan Wexler, BA
Editorial Assistant
Sharing & Applying Knowledge

Rutgers SPAA conducts research, leads projects, and provides resources to practitioners and academics in the fields of public service and administration.

Centers & Networks

**National Center for Public Performance (NCPP)**
spaa.newark.rutgers.edu/ncpp
- Founded in 1975, NCPP is among the nation’s most respected research centers focusing on performance measurement and improvement initiatives in government.
- Serves as the vehicle by which Rutgers SPAA studies, disseminates, and highlights findings that can improve public sector performance.

**E-Governance Institute**
spaa.newark.rutgers.edu/egov
- The institute’s mission is to explore how the internet and other information and communication technologies (ICTs) have and will continue to impact productivity and performance in the public sector and how e-governance fosters new and deeper citizen involvement within the governing process.
- The institute is committed through its work to supporting the gathering and sharing of knowledge, information, and data in order to increase the understanding of how e-governance can strengthen the fundamental partnership between the public sector and the private citizen.

**Public Performance Measurement & Reporting Network (PPMRN)**
ppmrn.net
- PPMRN is a web-based community that connects citizens, government officials, public and nonprofit managers, and academics who are dedicated to measuring, reporting, and improving public sector and nonprofit performance.
- Free membership provides access to a comprehensive database of resources including articles, reports, performance measures, books, manuals, websites, and training opportunities.

**Institute of Business District Management (IBDM)**
spaa.newark.rutgers.edu/ibdm
- IBDM provides timely and current research on the purpose, process, and performance of special districts with a concentration on business improvement districts and public-private partnership administration.
- The institute is a global multi- and inter-disciplinary academic education and research resource for the world focusing on public-private partnership administration, local multi-functional sub-governments, and the resultant profession of business district management.

**Center for Applied Appreciative Inquiry (CAAI)**
spaa.newark.rutgers.edu/caai
- CAAI works to apply the principles and practices of Appreciative Inquiry (AI) in fostering collaborative and creative discourse in addressing public policy issues that confront society.
- The center assists governmental and nonprofit organizations in delivering higher quality services in ways that are new, different, and better.
Center for Technology Leadership
spaa.newark.rutgers.edu/ctl
- The center is designed to provide elected leaders, technology practitioners, and academics with a variety of educational programs, information-sharing opportunities, and leading practices from the field.
- Identifies and promotes best practices for technology leadership in government through webinars, articles, surveys, and awards and recognition programs.

Institute on Transparency and Governance (ITG)
spaa.newark.rutgers.edu/itg
- ITG focuses on programming, research, and projects related to public sector transparency and governance.
- The institute serves as independent national assessor for the United States’ Open Government Partnership action plan.

Center for Experimental and Behavioral Public Administration (CEBPA)
spaa.newark.rutgers.edu/cebpa
- CEBPA works to support and develop experimental and behavioral approaches to public administration research and practice.
- The center houses two online voluntary research panels, one a sample of citizens (CivicPanel) and the other a sample of public/nonprofit managers (Public Service Research Panel).

Center for Collaboration and the Urban Child (CCUC)
spaa.newark.rutgers.edu/ccuc
- CCUC creates and supports innovative programs and policies to improve the health, educational attainment, and socio-economic well-being of New Jersey’s urban children.

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**Journals & Publications**

**Public Performance and Management Review (PPMR)**

*spaa.newark.rutgers.edu/ppmr*

- PPMR has been a respected quarterly journal and one of the most highly rated in the field for 40 years and is a scholarly forum that addresses a broad range of factors influencing the performance of public and nonprofit organizations and agencies.
- PPMR is the official journal of the Section on Public Performance Management (SPPM) of the American Society for Public Administration (ASPA).

**Public Voices (PV)**

*spaa.newark.rutgers.edu/pv*

- Public Voices is a unique publication that focuses on historical, artistic, and reflective expression concerning public administrators and public service.
- Public Voices is the official journal of the Section on Historical, Artistic & Reflective Expression (SHARE) of the American Society for Public Administration (ASPA).

**Chinese Public Administration Review (CPAR)**

*spaa.newark.rutgers.edu/cpar*

- CPAR is the first international academic journal specifically addressing the issues of Chinese public administration and covers administrative reform and law, public policy, productivity improvement, civil service, and many other topics.
- CPAR is the official journal of the Section on Chinese Public Administration (SCPA) of the American Society for Public Administration (ASPA).

**Journal of Public Management and Social Policy (JPMSP)**

*spaa.newark.rutgers.edu/jpmsp*

- JPMSP, published bi-annually, provides a forum for scholarly research addressing politics, economics, equity and the environment.
- JPMSP is the official journal of the Conference of Minority Public Administrators (COMPA), a section of the American Society for Public Administration (ASPA).
Civic Engagement (CE)
spaa.newark.rutgers.edu/civic-engagement-magazine

- Civic Engagement is a magazine that seeks to deepen the discourse about, and underscore our shared commitment to, public service with a focus on Rutgers University-Newark and the Greater Newark Area.
- CE features the exemplars of public service – people and projects – as well as publications and other resources for "doing" public service.

Websites & Apps

New Jersey DataBank
njdatabank.newark.rutgers.edu

- The New Jersey DataBank serves as a comprehensive focal point for easy access to government information essential to elected officials, staff, academics, and the public in order to facilitate informed decision making.
- It is designed for ease of use, readability, and navigation, and functions as a web-based interactive database through which the user can obtain a wealth of information.

Virtual Museum of Public Service (VMPS)
vmps.us

- VMPS draws upon digital representations to depict the largely unrecognized achievements and sacrifices of individuals in the public service reflecting their important contributions.
- VMPS reaffirms the belief that citizens-as-public servants are a priceless and necessary part of our lives.

Public Performance Measurement and Reporting Network (PPMRN)
ppmrn.net

- PPMRN is a web-based community that connects citizens, government officials, public and nonprofit managers, and academics dedicated to measuring, reporting, and improving public sector and nonprofit performance.
- Free membership provides access to a comprehensive database of resources including articles, reports, performance measures, books, manuals, websites, and training opportunities.

Cases and Simulations Portal for Public and Nonprofit Sectors
spaa.newark.rutgers.edu/casesimportal

- This online database has thousands of cases and simulations and related multimedia that highlight the advances, innovations, challenges, and trends in the public and nonprofit sectors.
- It is a digitized network that brings together a broad array of teaching and learning resources in public and nonprofit administration, with each directly available in full-text format through the portal.

Public Administration Gateway
pagateway.newark.rutgers.edu

- The Public Administration Gateway, an initiative of the School of Public Affairs and Administration (SPAA) at Rutgers University-Newark and the American Society for Public Administration (ASPA), is a comprehensive and accessible portal to the core resources in the field.
- These resources, organized into more than twenty pathways, should enable public managers to deliver services to citizens as promised; students to find and build successful careers; and academics to utilize expanded sets of quantitative and qualitative data in their research.

Rutgers Institute on Anti-Corruption Studies (RIACS)
riacs.newark.rutgers.edu

- RIACS conducts research on private and public corruption and devises ways to reduce it.
- The institute has established a global network of associates, and these renowned researchers and practitioners build on their experience and work collaboratively with Rutgers faculty to help achieve the mission.

The City of Newark App
spaa.newark.rutgers.edu/newark-app

- The City of Newark App, called “My Newark,” assists the public with accessing and utilizing government services.
- Services and resources found on the App include the ability to report non-emergency issues and current news.
Collaborations

Rutgers SPAA supports education, research, and practice through a variety of alliances.

Partnerships

Section on Chinese Public Administration (SCPA)
spaa.newark.rutgers.edu/scpa
- Rutgers SPAA is the Secretariat of the American Society for Public Administration Memorandum of Understanding with the Chinese Public Administration Society.

Section on Korean Public Administration (SKPA)
spaa.newark.rutgers.edu/skpa
- Rutgers SPAA is the Secretariat of the American Society for Public Administration Memorandum of Understanding with the Korean Association of Public Administration.

Section on Historical, Artistic & Reflective Expression (SHARE)
spaa.newark.rutgers.edu/share
- Rutgers SPAA publishes Public Voices on behalf of this ASPA section devoted to developing administrative insights through the arts and humanities.

Conferences

Public Performance Measurement and Reporting Conference
ppmrn.net/annual-conference
- Since founded by SPAA in 2007, the annual Public Performance Measurement and Reporting Conference focuses on the practice of performance measurement and reporting in the public sector and in nonprofits.

Northeast Conference on Public Administration (NECoPA)
spaa.newark.rutgers.edu/necopa
- Founded at SPAA in October 2010, NECoPA is the annual regional conference of the American Society for Public Administration (ASPA) and is intended to provide educational opportunities for scholars, practitioners, and others interested in public service.

Sino-U.S. International Conference on Public Administration
spaa.newark.rutgers.edu/sino-us
- Initiated by SPAA in 2002, the Sino-U.S. International Conference on Public Administration has been held every other year, with the widest scope and the largest number of attendees among conferences and exchanges between China and the U.S. in the field of Public Administration.

Transatlantic Dialogues (TAD)
spaa.newark.rutgers.edu/tad
- The Transatlantic Dialogue (TAD) is an annual conference jointly organized by European and American scholars of public management for the purposes of strengthening international cooperation for advancing teaching, research and practice in the field.
Community Engagement

Rutgers SPAA is committed to initiatives that make a difference throughout our campus, our city, our state, our nation, and our world.

Service to Newark
spaa.newark.rutgers.edu/service-to-newark

- Rutgers SPAA regularly collaborates on initiatives with the City of Newark to improve governmental operations and services, such as the My Newark App.
- Rutgers SPAA graduate and undergraduate students assist Newark and New Jersey organizations through scores of internship and capstone projects.

Service to New Jersey
spaa.newark.rutgers.edu/service-to-nj

- Rutgers SPAA maintains close relationships with New Jersey’s local and state government agencies which help to provide students with learning opportunities, graduates with career opportunities, and career mobility for those seeking career change.
- The school administers the State of New Jersey Certified Public Manager (CPM) Program with the State of New Jersey Civil Service Commission.
- Rutgers SPAA is the secretariat for the New Jersey Chapter of the American Society for Public Administration.

Service to the Nation
spaa.newark.rutgers.edu/service-to-us

- Rutgers SPAA partakes in the opportunity to influence debate on public administration on a national level by participating in related discussions and providing our national leaders with expert advice and research as they formulate policies and make decisions.
- The school has significant representation in the nation’s capital through our alumni network and our office at the Public Technology Institute (PTI) located in Alexandria, VA; utilizing that presence, SPAA offers undergraduate and graduate students summer internships and career opportunities, which have included congressional and senatorial experiences, federal agencies placements, and placements in national offices of significant nonprofit organizations.

Service Internationally
spaa.newark.rutgers.edu/international-projects

- SPAA, Renmin University, and the Chinese Public Administration Society organize a bi-annual conference in China.
- In Korea, SPAA works with the Korean Association of Public Administration, several universities, and other groups on research and conferences.
- In South Africa, SPAA engages in regular scholarly exchanges and collaborations.
- In Western Europe, SPAA has helped develop a series of trans-Atlantic dialogues between ASPA and the European Group on Public Administration.
- SPAA faculty and alumni have also advised public administration projects in the Caribbean, Greece, South America, Africa, and the Middle East. The school’s E-Governance Institute has conducted four global surveys of the websites of 100 cities worldwide.
Rutgers SPAA organizations and programs enhance the professional growth of students and alumni through networking, community engagement, and other activities.

**Public Administration Graduate Association (PAGA)**
spaa.newark.rutgers.edu/paga

- The formal organization of all students enrolled in the School of Public Affairs and Administration (SPAA), PAGA works closely with the SPAA Alumni Network to encourage mentorship and career development.

**School of Public Affairs and Administration Alumni Network (SPAAAN)**
spaa.newark.rutgers.edu/spaan

- SPAAAN enhances the professional growth of SPAA alumni and students through networking, community engagement, and mentoring.

**Writing & Career Development Center**
spaa.newark.rutgers.edu/writing-career-development-center

- SPAA provides focused help to students preparing for leadership roles in government and in nonprofit agencies through coaching and small-group workshops.

**Rutgers University-Newark Debate Team**
spaa.newark.rutgers.edu/debate

- Founded in 2008, the award-winning debate team is sponsored by the School of Public Affairs and Administration and the Office of the Chancellor.

**Rutgers Council on Public and International Affairs**
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