

## Newark 9, Spring 2025

**Newark PD, 311 Washington Street, Newark, NJ 07102**  
**Cohort Advisor: Abdur Yasin**  
**In Person Tuesdays 8:30AM to 4:30PM**

Date	Course #	Class Session #	Topic
May 13, 2025	#1	1	Orientation
June 3* & 17	#2	2 & 3	Developing Self: Knowing and Managing Yourself
May 20 & 27	#3	4 & 5	Analytical Thinking
June 24 & July 1	#4	6 & 7	Managing for Results and Performance Management
July 8	#5	8	Project Management
July 15 & 22	#6	9 & 10	Quantitative Techniques
July 29	#7	11	Problem Solving and Decision Making
Aug. 5 & 12	#8	12 & 13	Strategic Planning and Work Process Management
<b>Aug. 19</b>		Possible make-up	<b>Take Home Exam #1</b>
Sept 2 & 9	#9	14 & 15	Managing and Leading
Sept 16 & 23	#10	16 & 17	Developing Personal and Organizational Integrity: Ethics
Sept 30	#11	18	Leading Change
Nov. 3**	#12	19	Managing Teams
Nov. 25 & Dec.2	#13	20 & 21	Communicating Effectively
Nov. 10 & 17**	#14	22 & 23	Managing Technology
<b>Dec. 9</b>		Possible make-up	<b>Take Home Exam #2</b>
Dec. 16	#15	24	Government in New Jersey
Jan. 6 & 13	#16	25 & 26	Budgeting Process and Financial Management
Jan. 20 & 27	#17	27 & 28	Public Policy & the Law
Feb 3 & 10	#18	29 & 30	Administration of Law and Dispute Resolution
<b>Feb 17</b>			<b>Capstone Due</b>
Feb 17 & 24	#19	31 & 32	Human Resource Management
March 3	#20	33	Service Delivery Decision Making
March 10	#21	34	Contemporary Risk Management
March 17 & 24	#22	35 & 36	Leading and Managing in the Public Sector
March 17 & 24			Capstone Presentation
<b>March 31</b>		Possible make-up	<b>Take Home Exam #3</b>
Fall 2026			Graduation
*No class June 10, Aug. 26 Monday classes	**		