

# STEPHANIE P. NEWBOLD, PH.D.

SCHOOL OF PUBLIC AFFAIRS AND ADMINISTRATION  
RUTGERS UNIVERSITY – NEWARK

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## SUMMARY

Internationally recognized scholar of public administration and public affairs with administrative experience in academe and in high-ranking governmental organizations. Editor of leading public administration academic journal. Excellent public speaker, writer, communicator, with experience in creating positive organizational cultures. Committed to the principle that democratic constitutional norms and values and the rule of law serve as the foundation of American government and its administrative institutions. Have served as graduate program director and director of reaccreditation for MPA program. Author of three books and 20+ refereed publications. Awards won for scholarship and public service.

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## EDUCATION

Doctor of Philosophy in Public Administration and Public Affairs, December 2006  
Virginia Polytechnic Institute and State University, Blacksburg, Virginia

Master of Public Administration, May 2003  
Virginia Polytechnic Institute and State University, Blacksburg, Virginia

Bachelor of Arts, May 2001, *magna cum laude*  
Elon University, Elon, North Carolina  
Majors, Public Administration & Political Science

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## ACADEMIC & ADMINISTRATIVE APPOINTMENTS

*Editor. The American Review of Public Administration. Sage Publications.*

*December 2016 – Present*

*Director of MPA Programs. School of Public Affairs and Administration, Rutgers University – Newark. Newark, New Jersey*

*May 2016 – February 2018*

*Director of JD/MPA Program. School of Public Affairs and Administration, Rutgers University – Newark. Newark, New Jersey*

*August 2015 – February 2018*

*Associate Professor. School of Public Affairs and Administration, Rutgers University – Newark. Newark, New Jersey*

*July 2015 – Present*

*Associate Professor.* Department of Political Science: College of Liberal Arts, Texas State University. San Marcos, Texas *August 2014 – May 2015*

*Assistant Professor.* Department of Public Administration and Policy: School of Public Affairs, American University. Washington, District of Columbia *August 2009 – July 2014*

*Assistant Professor.* Department of Public Affairs: School of Economic, Political, and Policy Sciences. The University of Texas at Dallas. Richardson, Texas *August 2006 – July 2009*

*Researcher.* The International Center for Jefferson Studies: The Thomas Jefferson Foundation at Monticello. Charlottesville, Virginia *May – August 2002*

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## **PRACTITIONER EXPERIENCE**

*U.S. Supreme Court Fellow.* Office of the Counselor to the Chief Justice: Supreme Court of the United States. Washington, District of Columbia *August 2012 – August 2013*

*Research Associate.* Institute for Policy and Governance: School of Public and International Affairs, Virginia Tech. Blacksburg, Virginia *February 2005 – July 2006*

*Coordinator of Student Services.* Center for Public Administration and Policy: Virginia Tech. Blacksburg, Virginia *August 2003 – January 2005*

*Research Fellow.* International Center for Jefferson Studies at Monticello, Charlottesville, Virginia *May-August 2002*

*Intern.* Office of the White House Chief of Staff, John Podesta, William Jefferson Clinton Administration, Washington, District of Columbia *January – August 2000*

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## **AREAS OF SPECIALIZATION**

Democratic-Constitutionalism  
Organization Theory / Management of Public Organizations  
The Intellectual History of American Public Administration  
Public Administration Theory & Context  
Political Philosophy, Democratic Theory, Western Political Thought  
The Legal Environment of Public Administration  
Judicial Branch Dynamics & Governance  
American Government  
Historical Methodology & Historiography

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## PUBLICATIONS

### **BOOKS**

Holzer, M. and S.P. Newbold. (Under Contract, In Progress). *Delivering on Government's Promises: Public Administrators as Implementers of Foundational Documents and Laws*. New York: Routledge.

Newbold, S.P. and D.H. Rosenbloom, editors. 2016. *The Constitutional School of American Public Administration*. New York: Routledge.

Newbold, S.P. 2010. *All But Forgotten: Thomas Jefferson and the Development of Public Administration*. Albany: State University of New York (SUNY) Press.

### **ARTICLES IN REFEREED JOURNALS**

Newbold, S.P. in progress. "Changing the Landscape of American Life and American Institutions: The United States Supreme Court in the 2021 Term."

Holzer, M. and S.P. Newbold. 2020. "A Call for Action: Public Administration, Public Policy, and Public Health Responses to the COVID-19 Pandemic." *American Review of Public Administration*, 50:6-7. August-October, p. 450-54.

Newbold, S.P. 2020. A Transformative Era: The Roberts Court, Constitutional Interpretation, and Public Administration. *Administration and Society*, 52:6. July, p. 862-89.  
<https://journals.sagepub.com/eprint/VSNBF7PKESJVFFWNFPQI/full>

Rosenbloom, D.H., Newbold, S.P., and Doughty, M. 2018. Madison's Ratchet: Ambition Counteracting Ambition in the Administration of the U.S. Federal Government. *American Review of Public Administration*, 48:6. p. 495-505.  
<http://journals.sagepub.com/doi/pdf/10.1177/0275074016688958>

Newbold, S.P. 2017. Jeopardizing the Rule of Law: The Impact of Sequestration on the Administration of Justice. *American Review of Public Administration*, 47:3. April, p. 279-99.  
<http://arp.sagepub.com/content/early/2015/09/21/0275074015605377.full.pdf>

Newbold, S.P. and Rosenbloom, D.H. 2014. Honoring the Intellectual Contributions and Legacy of John A. Rohr to Public Administration Theory and Practice. Symposium Co-editor & Contributor. *Administration and Society*, 46:2. March, p. 128-30.

Newbold, S.P. 2012. A Good and Faithful Servant: John Rohr's Contribution to the Intellectual, Constitutional, and Professional Advancement of Public Administration. *A Forum Honoring the Contributions of John A. Rohr to Public Administration*. Forum Editor & Contributor. *Administrative Theory and Praxis*, 34:4. December, p. 623-28.

Newbold, S.P. 2011. *Federalist 27*: Is Transparency Essential for Public Confidence in Government? *Public Administration Review*, 71:S. November/December, p. 465-81.

Newbold, S.P. 2011. No Time Like the Present: Making Rule of Law and Constitutional Competence the Theoretical and Practical Foundation for Public Administration Graduate Education Curriculum. *Journal of Public Affairs Education*, 17:4. p. 465-81.

Newbold, S.P. and Schortgen, A.C. 2011. Connecting the Past with the Present: Moses Maimonides' Contribution to Democratic Theory, Public Administration, and Civil Society. *Administration and Society*, 43:2. March, p. 147-170.

Newbold, S.P. 2011. An Extraordinary Administrative Legacy: Thomas Jefferson's Role in Transforming Liberal Arts Education in the United States. *Public Voices*, 11:2. p. 15-25.

Newbold, S.P. 2010. Toward a Constitutional School for American Public Administration. *Public Administration Review*, 70:4. July/August, p. 538-546.

Newbold, S.P. 2008. Teaching Organization Theory from a Constitutional Perspective: A New Twist on an Old Flame. *Journal of Public Affairs Education*, 14:3. p. 335-51.

Newbold, S.P. and D.H. Rosenbloom, co-editors. 2007. Brownlow Report Retrospective. *Public Administration Review*, 67:6. November/December, p. 1006-58.

Newbold, S.P. and Rosenbloom, D.H. 2007. Critical Reflections on Hamiltonian Perspectives on Rule-Making and Legislative Proposal Initiatives by the Chief Executive. *Public Administration Review*, 67:6. November/December, p. 1049-56.

Newbold, S.P. and Terry, L.D. 2006. The President's Committee on Administrative Management: The Untold Story and the *Federalist* Connection. *Administration and Society*, 38:5. November, p. 522-55.

Newbold, S.P. 2005. Statesmanship and Ethics: The Case of Thomas Jefferson's Dirty Hands. *Public Administration Review*, 65:6. November/December, p. 669-77. Lead Article.

#### **REFEREED BOOK CHAPTERS**

Newbold, S.P. 2021. Presidential Statesmanship: The Jeffersonian Example. In *American Statesmanship: Principles and Practice of Leadership*, Joseph R. Fornieri, Kenneth L. Deutsch, & Sean D. Sutton, editors. Notre Dame, IN: University of Notre Dame Press.

Newbold, S.P. 2021. The Proactive Public Administration in the Anglo-Saxon Institutional Context. In *Proactive Administration: Theory and Practice*, Yong-duck Jung, Seong-ho Ahn, & Gwang-yeol Mah, editors. Korea Institute of Public Administration. (published in Korean)

Newbold, S.P. 2021. Understanding Administrative Law: An Essential Skillset for Public Sector Management. In *Handbook of Theories of Public Administration and Management*, Thomas Bryer, editor. Edward Elgar.

Newbold, S.P. 2015. Understanding Your Liability as a Public Administrator. In *Handbook of Public Administration*, 3<sup>rd</sup> ed., James L. Perry and Robert K. Christensen, editors. Jossey-Bass, p. 616-635.

Newbold, S.P. 2014. Why a Constitutional Approach to Public Administration Matters. In *New Democratic Governance and the Search for Legitimacy*, edited by Douglas Morgan and Brian Cook. Armonk, NY: M.E. Sharpe, p. 13-22.

Newbold, S.P. and Rosenbloom, D.H. 2014. Rethinking Doctoral Education in the Age of New Democratic Governance. In *New Democratic Governance and the Search for Legitimacy*, edited by Douglas Morgan and Brian Cook. Armonk, NY: M.E. Sharpe, p. 284-298.

Newbold, S.P. and Terry, L.D. 2008. From New Public Management to New Democratic Governance: Leadership Opportunities and Challenges. In *Innovations in Public Leadership Development*, edited by R. S. Morse and T. F. Buss. Armonk, NY: M.E. Sharpe, p. 33-49.

#### **BOOK REVIEWS IN REFEREED JOURNALS**

Newbold, S.P. 2009. Shaping the Life of the Mind: Exploring Thomas Jefferson's Biographical Journey through a Literary Analysis. Review of Kevin J. Hayes': *The Road to Monticello: The Life and Mind of Thomas Jefferson*. *Public Administration Review*, 69:6. November/December, 1190-92.

Newbold, S.P. 2009. The Enemy Combatant Papers and the War on Terror: An Intellectual, Ethical, and Constitutional Examination. Review of Karen Greenberg and Joshua Dratel's: *The Enemy Combatant Papers: American Justice, the Courts, and the War on Terror*. *Public Integrity*, 11:3. Summer, p. 283-86.

Newbold, S.P. 2008. Lessons Learned from Revisiting the Past: An Institutional History of the U.S. Bureau of Efficiency and the Office of Government Reports. Reviews of Mordecai Lee's: *Institutionalizing Congress and the Presidency* and *The First Presidential Communications Agency*. *Public Administration Review*, 68:4. July/August, p. 771-75.

Newbold, S.P. 2008. Dominion of Memories: Jefferson, Madison, and the Decline of Virginia, by Susan Dunn. *Presidential Studies Quarterly*, 38:1. March, p. 187-88.

#### **PROFESSIONAL PUBLICATIONS**

Newbold, S.P. Jan. 7, 2021. "How Does the 25<sup>th</sup> Amendment Work, and Can It be Used to Remove Trump from Office after U.S. Capitol Attack?" *The Conversation*. <https://theconversation.com/how-does-the-25th-amendment-work-and-can-it-be-used-to-remove-trump-from-office-after-us-capitol-attack-152869>

Republished In: *Houston Chronicle* (TX), *Tulsa World* (OK), *Wausau Pilot & Review* (WI), *Chronicle-Tribune* (IN), yahoo.com, cbs46.com, sapeople.com, chron.com, juancole.com

Newbold, S.P. Oct. 5, 2020. "Trump's COVID-19 Diagnosis: What Lies Ahead Could Include a Constitutional Crisis Over Succession." *The Conversation*. <https://theconversation.com/trumps-covid-19-diagnosis-what-lies-ahead-could-include-a-constitutional-crisis-over-succession-147420>

Republished In: *Statesville Record and Landmark* (NC), *Omaha World Herald* (NE), *New Canaan Advertiser* (CA), newsbreak.com, thenewleam.com, newspronto.com, thespinooff.co.nz, nationalinterest.org, downtoearth.org.in, scroll.in, apnews.com muckrack.com, metropolitanaldigital.com, newsletterest.com, thewire.in  
90k+ Readers

Newbold, S.P. 2010. Model Administrative Law Syllabus. Published by *Public Administration Review*, Foundations of Public Administration Series<sup>1</sup>, D.H. Rosenbloom and H. Rene, editors.

Newbold, S.P. 2008. 2008 Larry Terry Scholarships Awarded. *PA Times*, 30:11, p. 15.

Newbold, S.P. 2007. How the Past Shapes the Present: Thomas Jefferson and Liberal Arts Education. *The Magazine of Elon*, 69:2. Spring. Elon University: Elon, North Carolina.

### **WORKS IN PROGRESS**

Newbold, S.P. Constitutionally Shifting the Goalposts of Governance: The Roberts Court in Everyday American Life.

Newbold, S.P. & C. Charles. The Budget and Accounting Act at 100 Years: Lessons for Administrative Management and Democratic Governance.

Newbold, S.P. *Moving Beyond Publius: The Evolution of James Madison's Constitutional, Political, and Administrative Leadership within the American Republic*, Book Project.

Newbold, S.P. Healing the State: The Role of Blue Ribbon Commissions in Securing the People's Confidence in the Administration of their Government.

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### **GRANTS**

Charles, C. and S.P. Newbold. 2019. Rutgers Global: Internationalizing the Curriculum Grant Award. Creation of BA/MPA study abroad course: "Critically Examining Non-Governmental Organizations (NGOs) of the Anglophone Caribbean." \$10,000.

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### **TEACHING EXPERIENCE**

#### **DOCTORAL SEMINARS:**

Law and the Policy Process  
Democratic Constitutionalism  
The Legal Environment of Public Administration  
Public Affairs Research Practicum  
Independent Study

#### **MPA COURSES:**

Introduction to Public Administration  
Management Practices in Public Personnel Administration  
Organization Theory  
The Individual and the Organization  
Organizational Analysis  
Law and the Policy Process

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<sup>1</sup> *The Foundation of Public Administration Series* is a collection of articles written by experts in 20 content areas, providing introductory essays and recommending top articles in those subjects.

The Legal Basis of Public Administration  
Independent Study

**UNDERGRADUATE COURSES:**

Democratic Foundations of Public Service  
Public Personnel Administration  
Independent Study

**INTERNATIONAL TEACHING EXPERIENCE**

*Managing Public Sector Organizations.* Northeast Normal University, Changchun, China.  
Spring 2021, Fall 2019, Winter 2017.

*Foundations of Public Service and Public Administration.* Northeast Normal University,  
Changchun, China.  
Fall 2021, Fall 2020, Summer 2018, Summer 2017.

*Public Policy Processes.* Northeast Normal University, Changchun, China. Spring 2019.

*Democratic Foundations of Public Administration.* School of Urban Economics and Public  
Administration, Capital University of Economics and Business, Beijing, China. June 2016.

*The Case for Bureaucracy: A Comparative, Constitutional Approach.* Co-Taught with L.D. Terry.  
School of Law and Public Administration: The University of Guanajuato. Guanajuato, México.  
Sponsored by the American Embassy in Mexico, The University of Texas at Dallas, and The  
University of Guanajuato. August 2005.

**DISSERTATION COMMITTEE SERVICE**

Christian Hess. Rutgers University – Newark: Division of Global Affairs. In progress. Chair.

Karima Jackson. Rutgers University – Newark: School of Public Affairs and Administration. In  
progress. Chair.

Amber Williams. Rutgers University – Newark: School of Public Affairs and Administration.  
In progress. Chair.

Crystal Coble-Hamai. Rutgers University – Newark: Urban Education. Completed, 2020.  
Committee Member.

Shilpa Vinswanath. Rutgers University – Newark: School of Public Affairs and Administration.  
Completed, 2019. Committee Member.

Claire Yun. Rutgers University – Newark: School of Public Affairs and Administration.  
Completed, 2018. Committee Member.

Maren Trochman. University of Colorado Denver: School of Public Affairs. Completed, 2018.  
Committee Member.

Andrew P. Ballard. Rutgers University – Newark: Newark: School of Public Affairs and  
Administration. Completed, 2018. Committee Member.

Serena D. Lowe. American University: School of Public Affairs, Completed 2014. Chair.

Hilla Jessica Hargis. University of Texas at Dallas: School of Economic, Political, and Policy  
Sciences. Completed 2009. Chair.

Rhiannon Prisock. University of Texas at Dallas: School of Economic, Political, and Policy Sciences. Completed 2009. Co-chair with Douglas J. Watson.

Jessica Hickey. University of Texas at Dallas: School of Economic, Political, and Policy Sciences. Completed 2009. Committee Member.

N'Kenge Gibson. University of Texas at Dallas: School of Economic, Political, and Policy Sciences. Completed 2009. Committee Member.

Karen Jarrell. University of Texas at Dallas: School of Economic, Political, and Policy Sciences. Completed 2007. Committee Member.

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## ACADEMIC CONFERENCE PARTICIPATION

Public Management Research Conference. Utrecht, Netherlands: June 2023.

*Preserving Democratic Governance in the 21<sup>st</sup> Century Requires Support for the Rule of Law.* Pre-Conference Workshop, Paper Presented.

International Research Society for Public Management Conference. Budapest, Hungary: March 2023.

*American Democracy in Crisis: Lessons for Public Sector Management and Democratic Governance.* Panel, Paper Presented.

Network of Schools of Public Policy, Affairs, & Administration. Chicago, Illinois: October 2022.

*Promoting Collaborative Democratic Governance: Lessons Learned from the Big Ten's Democracy in the 21<sup>st</sup> Century Initiative.*

American Society of Public Administration. Jacksonville, Florida: March 2022.

*Delivering on Government's Promises: Public Administrators as Implementers of Foundational Documents and Laws.* Presented with Marc Holzer. Panel, Paper Presented.

Network of Schools of Public Policy, Affairs, & Administration. Los Angeles, California: October 2019.

*Attacks on the Administrative State and the Future of Public Administration.* Panel, Paper Presented.

American Society for Public Administration. Denver, Colorado: March 2018.

*Seminal Questions for the Field Moving Forward.* Presented with Marc Holzer. Panel, Paper Presented.

Northeast Conference on Public Administration. Burlington, Vermont: November 2017

*Connecting the Classroom with the Community: A Practical Guide for Advancing Public Service and Community Engagement.* Presented with Madinah F. Hamidullah. Panel, Paper Presented.

American Society for Public Administration. Atlanta, Georgia: March 2017

*What the White House Should Know About Public Administration.* Presented with Marc Holzer. Panel, Paper Presented.

*For Better or Worse? A Critical Assessment of how the Roberts' Court is Redefining the Use of*



*Race in Public Sector Governance.* Presented with Karima Jackson and Amber Williams. Panel, Paper Presented.

Sino-U.S. Conference. Beijing, China: June 2016

*Selling U.S. Green Cards: Challenges and Opportunities in the EB-5 Immigrant Investor Program.* Research Conducted with Samuel D. Newbold. Panel, Paper Presented.

American Society for Public Administration. Seattle, Washington: March 2016

*Delivering on Government's Promises: Public Administrators as Implementers of Foundational Documents and Laws.* Presented with Marc Holzer and David Rosenbloom. Panel, Paper Presented.

American Society for Public Administration. Chicago, Illinois: March 2015

*Separate & Still Unequal: The Demise of Voting Rights Act in the Roberts Court.* Panel, Paper Presented.

American Society for Public Administration. Washington, District of Columbia: March 2014

*Shaping the Constitutional Direction of the American Administrative State: The Supreme Court of the United States in the 2012 Term.* Panel, Founders' Forum Paper.

Supreme Court Preview 2012. Institute of Bill of Rights at the College of William and Mary Law School. Williamsburg, Virginia: September 2012

American Society for Public Administration. Las Vegas, Nevada: March 2012

(1) *A Tribute to John Rohr.* Supersession Panel.

(2) *The Secret Ingredients to a Great Society: Successes and Challenges of the Johnson Administration and Their Implications for Today's Administrative State.* Presented with Serena D. Lowe, Panel, Founders' Forum Paper.

Public Service Leadership Symposium. Portland State University, Portland, Oregon: September 2011.

(1) *Public Service Leadership in a Globalized World: A Symposium Devoted to the Restoration of Leadership as the Centerpiece for Public Administration Education and Scholarship.* Invitation only Symposium.

(2) *Looking for Answers in All the Wrong Places: The Need to Rethink U.S. Public Administration Doctoral Education.* Presented with David H. Rosenbloom.

American Society for Public Administration. Baltimore, Maryland: March 2011.

*Madisonian Factions and the Modern Nonprofit Sector: Linking American Constitutional Tradition to the Development of Philanthropic Studies.* Presented with Alicia C. Schortgen and Sarah L. Pettijohn, Panel, Founders' Forum Paper.

American Society for Public Administration. San Jose, California: March 2010.

(1) *Beyond Publius: The Transition of James Madison's Constitutional, Political, and Administrative Leadership Within the American Republic.* Panel, Founders' Forum Paper Presentation.

(2) *Not to be Overlooked: How the United States Supreme Court Advances*

*Constitutional Theory and the Rule of Law to Shape the American Administrative State.*  
Presented with H. Jessica Hargis, Ask an Expert Founders' Forum Roundtable.

National Association of Schools of Public Affairs and Administration. Washington, D.C.:  
October 2009.

- (1) *No Time Like the Present: Making Rule of Law and Constitutional Competence the Theoretical and Practical Foundation for Public Administration Curriculum.* Panel, Paper Presentation.
- (2) *The Role of the Judiciary in Public Affairs Programs.* Panel Presentation.
- (3) American Society for Public Administration. Miami, Florida: March 2009.  
*Healing the State: The Role of Blue Ribbon Commissions in Securing the People's Confidence in the Administration of their Government,* Ask an Expert Discussion Panel, Paper Presented.

Minnowbrook III Conference sponsored by Syracuse University. Lake Placid, New York:  
September 2008.

*Toward a Constitutional School for American Public Administration,* Paper Presented.

Mid-West Political Science Association. Chicago, Illinois: April 2008.

- (1) *A Historical Account of Efficiency in American Public Administration: How a Non-Economic Conceptualization Can Advance the Democratic-Governance Process,* Paper Presented.
- (2) *The Constitutional School of Public Administration,* Roundtable.

American Society for Public Administration. Dallas, Texas: March 2008.

- (1) Founders' Forum Co-Chair.
- (2) *Connecting the Past with the Present: Moses Maimonides' Contribution to Democratic Theory, Public Administration, and Civil Society.* Presented with Alicia C. Schortgen, Founders' Forum Paper Presented.

American Political Science Association. Chicago, Illinois: August 2007.

*Public Administration and the Constitution,* Discussant.

Mid-West Political Science Association. Chicago, Illinois: April 2007.

*All But Forgotten: Thomas Jefferson as an Administrative Creator,* Paper Presented.

American Society for Public Administration. Washington, D.C.: March 2007.

*From the New Public Management to the New Democratic Governance: The Leadership Question,* Paper Presented.

Southern Political Science Association. New Orleans, Louisiana: January 2007.

*The Constitutional School of Public Administration,* Roundtable.

Texas American Society for Public Administration. San Antonio, Texas: November 2006.

*From the Past to the Future in Public Administration Thought: Thomas Jefferson as an Administrative Creator,* Paper Presented.

American Society for Public Administration. Denver, Colorado: March 2006.

*The President's Committee on Administrative Management: The Untold Story and the Federalist Connection.* With Larry D. Terry. Founders' Forum Paper Presented.

Virginia Tech's College of Architecture and Urban Studies Research Symposium. Blacksburg, Virginia: February 2006. *Statesmanship and Ethics: The Case of Thomas Jefferson's Dirty Hands*, Paper Presented.

Southeastern Conference of Public Administration. Charlotte, North Carolina: October 2004. *Budgeting as Sensemaking: Multiple Dimensions of Meaning in the Budgetary Process.* With Ryan Lanham, Soo-Young Park, and John Talbott, Paper Presented.

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## HONORS, AWARDS, & RECOGNITIONS

- Invited Speaker for Public Lecture, "Crises Affecting American Government: Lessons for Public Sector Management and Democratic Governance," Ludovika University of Public Service, Budapest, Hungary, March 2023.
- Guest Speaker & Lecturer on John Rohr's Intellectual Legacy, Department of Organization at Copenhagen Business School, January 2018.
- President, Supreme Court Fellows Alumni Association, February 2016 - present
- Keynote Speaker, Pi Alpha Alpha Induction Ceremony, Shippensburg University, May 6, 2014
- Recognized by U.S. Department of State for Making Substantial Contributions to the Advancement of International Rule of Law Programs, Supreme Court Fellowship: August 2012 - August 2013
- Keynote Speaker, "How To Run A Constitution," Public Leadership 21c: Brookings Institution Executive Education Program, Williamsburg, Virginia, September 12, 2011
- Guest Lecturer and Book Signing for *All But Forgotten*, The International Center for Jefferson Studies at Monticello, Tuesday, October 5, 2010
- Recognized as an Outstanding Young Alumna in Admissions Catalogue, Elon University, April 2010
- Young Alumna of the Year Award Recipient, Elon University, October 2009
- Pi Alpha Alpha Outstanding Faculty Advisor, University of Texas at Dallas, March 2009
- Dissertation Awarded Honorable Mention by the Network of Schools of Public Policy, Affairs, and Administration (NASPAA) for significant research in the field of public affairs and public administration, Seattle, Washington, October 2007

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## **UNIVERSITY SERVICE & CITIZENSHIP**

### **RUTGERS UNIVERSITY – NEWARK (2015 – PRESENT)**

#### UNIVERSITY SERVICE

- Rutgers Connection Network Faculty Mentoring Program, Faculty Mentor, 2018
- American Association of University Professors (AAUP) Representative, 2017-2018
- University Dissertation Fellowship Competition Committee, 2017, 2022
- HLLC First-Year Interview Evaluator, 2017
- Executive M.A. in Criminal Justice Advisory Board, 2016

#### SPAA PROGRAMMATIC SERVICE

- Lead Author, NASPAA Self-Study for Reaccreditation, 2016-2018
- Presidential Management Fellowship Faculty Advisor, 2015-2018
- MPA Program Director, 2016-2018
- JD/MPA Program Director, 2015-2018
- Pi Alpha Alpha Faculty Advisor, 2016-2018

#### SPAA ADMINISTRATIVE SERVICE

- Executive Committee, 2016-present
- MPA Program Committee, 2015-2018, 2022
- Undergraduate Program Committee, 2015-2016; 2018-2022
- International Affairs Committee, 2017-2022
- Research, Engagement, & Communications Committee, 2022-present
- Recruitment Committee, 2015-2018
- NTT Evaluation Committee, 2021
- Scholarship Award Committee, 2016-2017
- Graduate Student Counselor Search Committee, 2018
- Faculty Compensation Program Committee, 2017
- Anti-Corruption Webinar Committee, 2015-2017
- SPAA Dean Search Committee, 2015-2016
- Visiting Associate Professor Search Committee Chair, 2016
- Faculty Tenure/Tenure-Track Search Committee Co-Chair, 2015
- Faculty Tenure/Tenure-Track Search Committee Member, 2021

#### SERVICE TO THE FIELD

- BIG10 Collaboration: Democracy in the 21<sup>st</sup> Century, Working Group Member
  - Judicial Reform for 21<sup>st</sup> Century Democratic Governance, Panel Chair, 2021-present
- NAPA Working Group on COVID-19 Intergovernmental Responses: Non-Pharmaceutical Interventions, Co-Chair, 2021
- NASPAA Emerging Scholar Award Committee Chair, 2020
- NASPAA Emerging Scholar Award Committee, 2019
- Facilitator, NASPAA NEXT: Leadership Development Institute for Public Affairs Education, 2018

### **TEXAS STATE UNIVERSITY (2014 – 2015)**

#### DEPARTMENT OF POLITICAL SCIENCE SERVICE

- MPA Working Committee, 2014–2015
- Ph.D. Working Committee, 2014
- Coordinated Guest Lecture on The Presidency of Lyndon Johnson by Dr. Serena Lowe for the Lyndon Baines Johnson Museum in San Marcos, Texas, October 21, 2014

#### SERVICE TO THE FIELD

- Program Committee Track Reviewer, 2015 Annual Conference for the American Society for Public Administration: “Social Equity, Justice, & Citizen Engagement” Program Track

#### **AMERICAN UNIVERSITY (2009 - 2014)**

##### UNIVERSITY SERVICE

- Faculty Development Committee, 2010–2012
- Provost's Ad Hoc Faculty Retreat Advisory Committee, 2010

##### SCHOOL OF PUBLIC AFFAIRS SERVICE

- Co-chaired the Symposium Celebrating the Ideas and Contributions of John A. Rohr to the Development of Great Thought in Public Administration, October 26 –27, 2012
- Facilitated with the 3<sup>rd</sup> Annual Charles H. Levine Memorial Lecture – March 29, 2012
- Education Policy Committee, 2011–2012
- Coordinated School-Wide Welcome Back Lecture and Reception for David Rosenbloom, February 24, 2011

#### DEPARTMENT OF PUBLIC ADMINISTRATION & POLICY SERVICE

- MPA Admissions Committee, 2011 – 2012
- Public Policy and Administration Faculty Recruitment Committee, 2010
- Nonprofit Management Faculty Recruitment Committee, 2010
- Pi Alpha Alpha Faculty Advisor, 2010-2013
- Wrote Ph.D. Public Administration Comprehensive Exam Questions, 2010
- MPA/MPP Internship Committee, 2009–2012
- Faculty Reader for Public Administration Ph.D. Comprehensive Exams, 2009–2012
- Guest Speaker, DPAP's Research Seminar Series, April 27, 2010  
Topic: The Historical Evolution of Efficiency in American Public Administration: How a Non-Economic Conceptualization Can Advance the Democratic Governance Process

#### SERVICE TO THE FIELD

- Served on the Selection Committee for the Best Article by an Academic in *Public Administration Review* in 2012
- Evaluator of Elon University's Career Services for an External Review of Operations, March 30, 2010, Elon, North Carolina

#### **THE UNIVERSITY OF TEXAS AT DALLAS (2006 - 2009)**

##### UNIVERSITY SERVICE

- Ad Hoc Committee on Campus Appearance and Upkeep, 2008-2009
- Constitution Day Organizer & Presenter, 2007

#### SCHOOL OF ECONOMIC, POLITICAL, & POLICY SCIENCES (EPPS) SERVICE

- Teaching Effectiveness Committee, 2007-2009
- EPPS Publishing Workshop for Graduate Students, Faculty Discussant, August 2008

#### DEPARTMENT OF PUBLIC AFFAIRS SERVICE

- Public Affairs Ph.D. Admissions Committee, 2008-2009
- MPA Advisory Committee, 2008-2009
- Pi Alpha Alpha Faculty Advisor, 2008-2009
- Public Affairs Ph.D. Preliminary Examination Committee Member, 2008-2009
- Larry D. Terry Scholarship Selection Committee Member, 2007; Committee Chair, 2008
- Writing Workshop Coordinator for Public Affairs Graduate Students, 2007-2009
- Fall Orientation Co-Chair for Incoming Graduate Students, 2007
- Department Coordinator for Increasing the University's Public Affairs Library Collection, 2007
- Hiring Committee for Senior Public Affairs Faculty Position, 2007
- Hiring Committee for Junior Public Affairs Faculty Position, 2006

#### SERVICE TO THE FIELD

- Participated in the Texas Certified Public Manager (CPM) Program, Lectured on *Economic Health and Growth in Productivity and Development*, University of Texas at Arlington, 2009
- "What Government Have We? How the Rehnquist Court Empowered State and Local Governments," Professional Management Seminar for the City of Plano, Texas, 2008
- Conducted Ethics Training Seminars for the City of Plano, Texas, 2008

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#### **MEMBERSHIPS IN PROFESSIONAL ASSOCIATIONS**

American Society for Public Administration  
American Political Science Association  
Mid-West Political Science Association  
Network of Schools of Public Policy, Affairs, and Administration  
Northeast Conference on Public Administration  
Southern Political Science Association  
Supreme Court Fellows Alumni Association  
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*Public Administration Review*, Book Review Editor, 2014 – 2016  
*Public Administration Review*, Editorial Board, 2009 – 2012

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